### IN THE UNITED STATES DISTRICT COURT FOR THE EASTERN DISTRICT OF PENNSYLVANIA

MOTHER SMITH, on behalf of herself and as Parent and Natural Guardian, on behalf of ABRAHAM SMITH, a Minor,

Case No: 11-7391-CDJ

Plaintiffs,

V.

MILTON HERSHEY SCHOOL,

Defendant.

PLAINTIFFS' MEMORANDUM OF LAW IN OPPOSITION TO DEFENDANT'S MOTION TO TRANSFER VENUE TO THE MIDDLE DISTRICT OF PENNSYLVANIA

#### I. INTRODUCTION

The Milton Hershey School ("MHS," "Defendant," or "the School") openly admits that it denied thirteen year old Abraham Smith admission solely because he has HIV. Relying on little more than conjecture and speculation, MHS declared Abraham a direct threat to its students, in an attempt to justify its violation of federal and state antidiscrimination laws.

Now the Milton Hershey School seeks to deny Abraham his choice of venue in the federal district courthouse that is closest to his residence. MHS's motion to transfer is similarly based on speculation and remote possibilities. MHS concedes, in both its Answer and in its Motion to Transfer, that venue is proper in this District – Abraham's chosen forum. Its chief rationale for requesting transfer to the Middle District of Pennsylvania is to reduce the commute time of a still-to-be determined group of its employees to the courthouse, at the expense of Abraham, his mother, and his health-care providers at Children's Hospital of Philadelphia ("CHOP").

In arguing for a transfer, however, the School fails to meet its heavy burden necessary to overcome the substantial weight afforded to a plaintiffs' choice of forum, especially, as here, where Plaintiffs reside in the forum and the proposed transfer forum is less than one hundred miles away. MHS's request would simply shift the inconvenience of a two hour commute from the School to Abraham and his mother, a low-income family represented by a nonprofit public-interest law firm. In contrast, MHS has close to \$8 billion in assets and approximately two thousand employees and volunteers. There is no question that MHS is in a better position to bear any inconvenience associated with the commute.

In an attempt to avoid this inevitable conclusion, MHS suggests that if any single medical or admissions personnel is away from the School for an extended period of time, it "would have to avoid all campus admissions interviews for the entire period of trial," and there could be "dire consequences on the health and well being of [its] nearly 1,850 students." Mot. to Transfer at 8. It strains credibility to suggest that a school with such tremendous resources, which is located less than three miles from the renowned Milton S. Hershey Medical Center and Penn State Hershey Children's Hospital, does not have the capacity to ensure that school operations continue uninterrupted in the absence of a few key personnel during the time it would take them to commute to this Courthouse.

MHS also argues that a transfer is warranted because this Court or the jury would have to see the School at trial to fully understand its "unique" environment. The concept of a boarding school is not so unusual, however, that MHS would not be able to explain its residential setting to the jury through testimony or other evidence. In addition, a site visit is likely to be highly prejudicial to Plaintiffs' case without any corresponding probative value, and presents serious manageability concerns. Assuming *arguendo* that MHS's request for a site visit will even be

considered for trial, the visit may be scheduled with equal ease (or difficulty) from either the Eastern or Middle District of Pennsylvania.

Further, while MHS is mindful to note -- with suggestions of doomsday scenarios -- how the absence of a few key personnel might impact the school, it has turned a blind eye to the effect of a transfer on the only non-party witnesses currently identified by either party: Abraham's health care providers at CHOP. Abraham's doctor and case manager provide crucial services to their patients, and would be greatly inconvenienced if forced to travel to the Middle District to give testimony.

MHS hides behind the laudatory banner of protecting its students as a blanket excuse for its continued insensitive and unlawful treatment of Abraham — whether denying him admission to its School or seeking to move the case several hours from his home. In both instances, MHS is legally and factually wrong. MHS' Motion to Transfer should be denied, and the case should proceed before this Court in this judicial district.

#### II. FACTUAL AND PROCEDURAL BACKGROUND

This case concerns the Milton Hershey School's unlawful discriminatory decision to refuse to consider thirteen-year old Abraham Smith for admission because of his HIV status, in violation of Title III of the Americans with Disabilities Act of 1990, 42 U.S.C. § 12181, *et seq.* ("ADA"). On November 30, 2011, Plaintiff Mother Smith filed the instant action on behalf of herself and her minor child, Abraham Smith, for violation of the ADA and intentional infliction of emotional distress. (Dkt. No. 1.) Plaintiffs filed a First Amended Complaint on January 20, 2012. ("FAC") (Dkt. No. 8.)

Abraham and his Mother reside in Delaware County, Pennsylvania, and Abraham attends school in Delaware County, in this judicial district. (FAC ¶¶ 14-15, 23.) Abraham receives his

medical care, and his medical records are located at the Children's Hospital of Philadelphia ("CHOP") in Philadelphia, in this judicial district. *Id.* at ¶¶ 25, 30. CHOP is located approximately 93 miles away from the district court in Harrisburg, and less than three miles from this Court. *See* Declaration of Ronda B. Goldfein ("Goldfein Decl.") at ¶¶ 6, 7, Exs. A & B. Abraham's case manager at CHOP, Layla De Luria, had several telephone conversations with employees at MHS about Abraham, and submitted his medical records to MHS as part of the application process. (FAC ¶¶ 27-30) (noting that a representative of MHS told Ms. De Luria that MHS "did not take kids like that.").

MHS is a cost-free private, coeducational home and school for pre-Kindergarten through 12<sup>th</sup> Grade students from families of low income, limited resources, and social need, located in Hershey, Pennsylvania. FAC ¶ 16; Defendant's Answer and Counterclaim ("Ans.") (Dkt. No. 10) ¶ 16 (admitting allegation). MHS is registered in the Commonwealth of Pennsylvania as a non-profit corporation. FAC at ¶ 7; Goldfein Decl. ¶ 8, Ex. C. MHS is located 82 miles by straight-line measurements from this Court. *See* Goldfein Decl. ¶ 9, Ex. D. According to its 990 IRS Form for fiscal year 2009, MHS employed 1,492 individuals and 588 volunteers. *See* Goldfein Decl. ¶¶ 10, 11, Ex. E. According to MHS, the School serves more than 1,800 students. (Ans. ¶ 103.) MHS reported total assets of close to \$8 billion in its 990 IRS Form for fiscal year 2009. *See* Goldfein Decl. ¶¶ 10, 12, Ex. E (reporting total assets of \$7,738,773,688).

MHS solicits and enrolls students in this judicial district, and gives preferential admission to students born in this judicial district. (FAC ¶ 9.) MHS' Deed of Trust requires first level preferential admission to students born in certain counties in Pennsylvania, including Lancaster County, which is located in this judicial district, and second level preferential admission to students born in Pennsylvania, including those born in this judicial district. *Id.* at ¶¶ 10-11; Ans.

¶¶ 10-11 (admitting allegations in part). MHS regularly conducts informational events for prospective students and families in this judicial district. (FAC ¶ 12; Ans. ¶ 12.) MHS's alumni association chartered chapters of its association in this judicial district. (FAC ¶ 13; Ans. ¶ 13.)

In or around April 2011, Mother completed an application for Abraham's enrollment at MHS from this judicial district and sent it to MHS. (FAC ¶ 31.) Mother also directed Abraham's academic records to be sent from his school in this judicial district to MHS, and Abraham's medical records were sent to MHS from CHOP. *Id.* at ¶¶ 30, 32. On June 30, 2011, MHS sent Mother a letter to her home address in this judicial district, which stated that Abraham's "application will not be considered for possible enrollment," because "it has been determined that [Abraham's] documented needs are beyond the scope of the Milton Hershey School programs. Specifically, we are unable to meet his needs in our residential setting." *Id.* at ¶ 35.

MHS openly admits that it did not enroll Abraham because of his HIV status. *See* Ans. ¶¶ 36, 110 ("[T]he reason the School discontinued processing Abraham Smith's application was related to his HIV-positive status."). MHS' rejection of Abraham and the receipt of MHS' rejection letter caused Abraham and Mother severe mental anguish, grief, worry, and other emotional disturbances in this judicial district. (FAC ¶¶ 60-61, 72-76.)

MHS argues that it denied Abraham enrollment because it believes he poses a direct threat to other students through the possibility of consensual sexual conduct. (Ans. ¶¶ A, 36, 83, 115 & 121) ("[T]he School's primary concern is based upon the direct threat to the safety of other students through the transmission of HIV by sexual conduct."). MHS further argues that it performed an individualized assessment of Abraham, despite admitting that it did not obtain any additional information about him outside of the records that were sent. See FAC ¶¶ 43-45; Ans.

¶¶ 43-45 (admitting that "the School did not evaluate information about Plaintiffs beyond the records received," including that the School failed to speak with Abraham's doctor, interview Abraham or his mother, perform any cognitive or behavioral tests on him, obtain additional information about his behavior, or perform a medical examination of him).

MHS also argues that implementation of Universal Precautions<sup>1</sup> "might require a fundamental alteration of its programs." *See* Ans. ¶ 114 (providing "training to students within the student home to not provide first aid for each other in emergencies without following Universal Precautions might require a fundamental alteration of its programs"). Finally, MHS admits that it made its decision out of fear of litigation through "a subsequent tort claim by an infected student" if Abraham was admitted to its school.<sup>2</sup> (Ans. ¶ 121.)

Plaintiffs will demonstrate that MHS made its decision based on unfounded assumptions, unwarranted fears, generalizations, prejudice and stereotypes rather than the current medical knowledge and the best available objective evidence about HIV transmission, and without conducting an individualized assessment of Abraham's specific disability, in violation of the ADA. (FAC ¶¶ 37-45, 54-57).

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<sup>&</sup>lt;sup>1</sup> MHS' admission that it does not currently practice universal precautions is highly disconcerting, as such guidelines are standard practice and recommended to avoid exposures to all sorts of bloodborne pathogens and infections, including HIV. *See* Goldfein Decl. at ¶ 13; Ex. F (Fact Sheet of the Pennsylvania Chapter of the American Academy of Pediatrics, recommending and describing steps for implementation of Standard and Universal Precautions in all early education and child care settings to prevent exposure to bloodborne pathogens such as Hepatitis B, CMV and HIV "even when those spreading the micro-organisms do not appear to be ill"). Regardless of the outcome of this litigation, MHS' failure to implement these precautions truly does put the health and safety of its more than 1,800 students at risk.

<sup>&</sup>lt;sup>2</sup> The Supreme Court has recognized that a "fear of litigation" defense is not a valid excuse for making a discriminatory decision in violation of an individual's civil rights. *See Ricci v. DeStefano*, 557 U.S. 557, 129 S. Ct. 2658, 2681 (2009).

MHS filed the instant motion to transfer venue to the Middle District of Pennsylvania, based solely on 28 U.S.C. § 1404.

#### III. LEGAL ANALYSIS

#### A. Standard of Review

28 U.S.C. § 1404(a) provides that "[f]or the convenience of the parties and witnesses, in the interest of justice, a district court may transfer any civil action to any other district or division where it might have been brought." *See Jumara v. State Farm Ins. Co.*, 55 F.3d 873, 879 (3d Cir. 1995). While section 1404(a) "gives the district courts discretion to decide a motion to transfer based on an individualized, case-by-case consideration of convenience and fairness, such motions are not to be liberally granted." *Dinterman v. Nationwide Mut. Ins. Co.*, 26 F. Supp. 2d 747, 749 (E.D. Pa. 1998). In a motion to transfer venue under this section, the burden is on the moving party to establish that another forum would be more convenient. *Jumara*, 55 F.3d at 879; *Shutte v. Armco Steel Corp.*, 431 F.2d 22, 25 (3d Cir. 1970) ("[U]nless the balance of convenience of the parties is *strongly* in favor of defendant, the plaintiff's choice of forum should prevail.") (emphasis in original).

In accordance with 28 U.S.C. § 1404(a), after establishing that venue would be proper in both districts at issue, the court must conduct a balancing test and weigh a number of factors in deciding whether the "interests of justice [would] be better served by a transfer to a different forum." *Jumara*, 55 F.3d at 879 (quoting 15 Charles Alan Wright & Arthur R. Miller, *Federal Practice and Procedure* § 3847 ("Fed. Prac. & Proc.")). With no "definitive formula or list of the factors to consider," the Third Circuit in *Jumara* outlined a framework to apply when considering a motion to transfer venue under § 1404(a). *Id.* (internal citation omitted).

The *Jumara* factors include: "(1) the plaintiff's choice of forum; (2) the defendant's preferred forum; (3) the place where the claim arose; (4) the relative ease of access to sources of proof, but only to the extent that the proof could not be produced in one of the fora; (5) the convenience of the parties, as demonstrated by financial condition and physical location; (6) the convenience of the witnesses, but only to the extent that they are actually unavailable for trial in one of the fora; and (7) the public interest in deciding local controversies at home." *Gent v. Pa. State Univ.*, Civ. No. 05–5125, 2006 WL 1686652, at \*1 (E.D. Pa. Jun. 14, 2006) (citing *Jumara*, 55 F.3d at 879). The public interest factors, in turn, include the "relative congestion of court dockets, choice of law considerations, and the relationship of the community in which the courts and jurors are required to serve to the occurrences that give rise to the litigation." *Lindley v. Caterpillar, Inc.*, 93 F. Supp. 2d 615, 617 (E.D. Pa. 2000) (citations omitted); *see also Jumara*, 55 F.3d at 879.

Rather than set out the applicable legal standard and engage in a comprehensive analysis of the *Jumara* factors, MHS merely asserted two main arguments that it believed made the Middle District more "convenient." As described below, MHS is not able to meet its burden of proof for transfer because neither of its arguments is legally or factually sound, and a proper analysis of the *Jumara* factors supports maintaining venue in this Court.

B. Defendant Concedes that Venue is Proper In the Eastern District of Pennsylvania

Before engaging in an analysis of the *Jumara* factors, a court will determine whether venue may be properly laid under 28 U.S.C. § 1391 in both forums. In their First Amended

<sup>&</sup>lt;sup>3</sup> In the event MHS attempts to engage in such an analysis and asserts new arguments in a reply brief, this Court should decline to grant MHS leave to file its reply. *See U.S. v. Martin*, 454 F. Supp. 2d 278, 281 n.3 (E.D. Pa. 2006) (declining to address any issue raised for the first time in reply).

Complaint, Plaintiffs alleged that venue is proper in this judicial district both because a substantial part of the events or omissions giving rise to the claims alleged occurred in this judicial district, and because MHS is a non-profit corporation that resides in this judicial district. See FAC ¶¶ 6-13; 28 U.S.C. § 1391(b)(1)&(2).4

MHS expressly concedes that venue would be proper in both the Middle District of Pennsylvania and this judicial district. See Mot. to Transfer at 2 n.1 ("There is no dispute that venue may be proper in this district."); Ans. ¶ 6 ("It is admitted that venue is proper in this district.").

In this case, substantial events giving rise to Plaintiffs' ADA and emotional distress claims took place in this judicial district, including the submission of Abraham's application, medical and school records. Mother and Abraham's case manager corresponded with MHS from this judicial district, and MHS sent its rejection letter to this judicial district. Mother and Abraham both felt the harm and distress from MHS's discriminatory actions in this judicial district. These facts are sufficient to confer venue in this district pursuant to 28 U.S.C. § 1391(b)(2). See Wilson v. Pa. State Police Dept., No. 94-6547, 1995 WL 129202, at \*2 (E.D. Pa. Mar. 24, 1995) (Rendell, J.) (finding substantial events occurred in this judicial district in an ADA claim, where the plaintiff submitted his application, corresponded with the defendant, and received his rejection letter, even though the defendant's policies and decisions were made in the Middle District).

<sup>&</sup>lt;sup>4</sup> The Federal Courts Jurisdiction and Venue Clarification Act of 2011 altered the numbering and changed some provisions of 28 U.S.C. §1391. See Pub. L. No. 112-63, 125 Stat. 763. However, the changes do not affect actions that were filed prior to January 6, 2012, such as this case. See Federal Courts Jurisdiction and Venue Clarification Act of 2011 §205, 28 U.S.C. 1390 note.

In addition, MHS resides in this district because it has continuous and substantial contacts in this judicial district such that it would be subject to personal jurisdiction here. See 28 U.S.C. § 1391(c) (For purposes of section 1391(b)(1), a defendant that is a corporation resides "in any judicial district in which it is subject to personal jurisdiction at the time the action is commenced."). MHS' founding charter requires it to give first level priority in admissions to students born in Lancaster county (in this judicial district), and second level priority to students born in Pennsylvania, including in this judicial district. MHS also admits that it conducts regular recruitment activities in this judicial district, and its alumni association chartered chapters in this judicial district. These contacts are extensive and continuous, reaching back to the 1909 charter, and demonstrate that MHS purposely availed itself of the Eastern District. Moreover, MHS' action in this case caused harm or tortious injury in this judicial district through its acts and omissions, both in and out of this judicial district. See Pa. Long-Arm Statute, 42 Pa. C.S.A. § 5322(a)(3)&(4). Thus, MHS would be subject to personal jurisdiction here, and therefore can be deemed to reside in this district, making venue proper under §1391(b)(1).

As MHS does not dispute that venue would be proper in this district, the Court should proceed to the Section 1404 analysis.

C. Transfer Should Not Be Considered Here Because Of The Relatively Short Distance Between The Eastern And Middle Districts

Consideration of MHS' request to transfer venue to the Middle District essentially boils down to a determination of which party is in a better position to bear the burden of an extra hour and a half to two hour commute in the event that this case cannot be resolved prior to trial. *See* Mot. to Transfer at 7 (MHS arguing inconvenience in travelling "anywhere from 2 to any number of hours from the federal courthouse in Philadelphia, depending on traffic."). It is well-settled that it is not appropriate to transfer a case if doing so merely shifts the inconvenience

from one party to another. *See, e.g., TruePosition, Inc. v. Sunon, Inc.*, No. 05-3023, 2006 WL 1686635, at \*11 (E.D. Pa. Jun. 14, 2006) ("A transfer is not warranted where, as in this case, a defendant simply seeks to shift the inconvenience to the plaintiff."); *Johnston v. Exelon Corp.*, No. 04-4040, 2005 WL 696896, at \*3 (E.D. Pa. Mar. 23, 2005) (same).

Additionally, where the transfer requested involves a forum located a relatively short distance from the original forum, such as is the case here, "some courts have refused to apply [the section 1404] multi-factored balancing test." *Jumara*, 55 F.3d at 880; *see also Jenkins v. Wilson Freight Forwarding Co.*, 104 F. Supp. 422, 424-5 (S.D.N.Y. 1952) (holding that section 1404 "was designed and reserved for those instances where the transfer was sought to a District Court substantially distant from the district where the action had been instituted; otherwise it is difficult to imagine that there could be real inconvenience to the parties or witnesses."); *Buchanan v. Umhoefer*, No. 10–CV–3175, 2011 WL 3421502, at \*2 (E.D.N.Y. Aug. 3, 2011) (quoting *Jenkins*); 15 Fed. Prac. & Proc. § 3854 (commenting that the reasoning in *Jenkins* "seems eminently sound given the relative ease of traveling between two cities in the United States").

Other courts have weighed the short travel distance as a factor against transfer. *See Gent*, 2006 WL 1686652, at \*2 ("[T]he difference in distance between State College and Philadelphia and State College and the various places where the federal court sits in the Middle District of Pennsylvania is simply not sufficient to cause cognizable inconvenience to defendant."); *Death Row Prisoners of Pa. v. Ridge*, No. Civ. A. 96-3179, 1996 WL 421852, at \*5 n.3 (E.D. Pa. 1996) (denying motion to transfer and, noting that "[d]efendants residing in the Middle District need not travel an inconvenient distance to reach the Eastern District. The Pennsylvania Turnpike provides a direct route from Harrisburg to Philadelphia."); *Smith v. Colonial Penn Ins. Co.*, 943

F. Supp. 782, 784 (S.D. Tex. 1996) (denying request to transfer venue a short distance, noting "[d]efendant should be assured that it is not embarking on a three-week-long trip via covered wagons when it travels to Galveston. Rather, [d]efendant will be pleased to discover that the highway is paved and lighted all the way to Galveston, and thanks to the efforts of this Court's predecessor, Judge Roy Bean, the trip should be free of rustlers, hooligans, or vicious varmints of unsavory kind.").

In *Jumara*, the Third Circuit explicitly recognized the validity of these concerns, and held that transfer should only be made in such cases if the other factors weigh heavily in favor of transfer. *See Jumara*, 55 F.3d at 880. In light of these cases, the Court should evaluate MHS' convenience arguments with a healthy dose of skepticism, and should not order transfer absent a finding that the other factors weigh heavily in favor of transfer. As described below, the *Jumara* factors weigh heavily in favor of Plaintiffs, not MHS, such that transfer must be denied.

- D. The Private Interest Factors Support Maintaining Venue In This Court
  - 1. Plaintiffs' Choice of Forum Is Entitled To Substantial Deference, Especially Where Plaintiffs Reside In This Forum

When considering the first two *Jumara* factors, the parties' respective choice of forums, Plaintiffs' choice should be given great deference and weight, and may not lightly be overturned. *See Gulf Oil v. Gilbert*, 330 U.S. 501, 508 (1947) ("[U]nless the balance is strongly in favor of the defendant, the plaintiff's choice of forum should rarely be disturbed."), *Shutte v. Armco Steel Corp.*, 431 F.2d 22, 25 (3d Cir. 1970) ("It is black letter law that a plaintiff's choice of a proper forum is a paramount consideration in any determination of a transfer request, and that choice should not be lightly disturbed.") (internal citations omitted).

Plaintiffs reside in Delaware County, and Plaintiffs' preference is given particular weight where, as here, they reside in the venue where the case was filed. *See Piper Aircraft Co. v.* 

*Reyno*, 454 U.S. 235, 256 (1981) ("[A] plaintiff's choice of forum is entitled to greater deference when the plaintiff has chosen the home forum."); *Leone v. Cataldo*, 574 F. Supp. 2d 471 (E.D. Pa. 2008) ("If a plaintiff brings suit in his home forum, then his choice of forum is entitled to even greater deference.").

MHS acknowledges the weight given to Plaintiffs' choice of forum but argues that this choice should not be given particular weight here because "none of the operative facts occurred in the selected forum." Mot. to Transfer at 4-5. Contrary to MHS' assertion, however, a substantial part of the operative facts did occur in this judicial district, a point that MHS implicitly concedes by admitting venue is proper here. *See supra* Section B.

In addition, other courts in this district continue to give deference to plaintiff's choice of forum where the plaintiff resides in the venue, even where no operative facts occurred in the district. *See, e.g., Collins v. U.S.*, No. 11-4450, 2012 WL 72484, at \*2 (E.D. Pa. Jan. 10, 2012) (holding that plaintiff's choice of forum in her state of residence was entitled to "substantial deference" even where a "substantial part of the events and circumstances giving rise to [the] claim" occurred elsewhere); *Labrot v. John Elway Chrysler Jeep on Broadway*, 436 F. Supp. 2d 729, 731 (E.D. Pa. 2006) ("Although deference to [p]laintiff's choice of forum is somewhat diminished because the operative facts that gave rise to the action occurred in another forum, ... this factor still weighs against the transfer.").

Accordingly, Plaintiffs' choice of forum should be given substantial weight, both because a substantial part of the events occurred here, and because Plaintiffs reside in this judicial district.

## 2. **Proof of Plaintiffs' Claim May Be Accessed With Equal Ease From**The Eastern District of Pennsylvania

The next *Jumara* factor looks to the relative ease of access to sources of proof, but only to the extent that the proof could not be produced in one of the fora. *Jumara*, 55 F.3d at 879. MHS makes no arguments that records will be difficult to access or unavailable in either forum. Instead, MHS' primary argument for transfer is that the Middle District would be a more convenient forum for a site visit to its campus at trial. Mot. to Transfer at 6-7.

In so arguing, however, MHS asserts as a foregone conclusion that either this Court *or* the Middle District would agree that a site visit would be permissible or necessary to MHS' ability to defend this case. *See Borgwarner, Inc. v. Honeywell Intern., Inc.*, No. 1:07-cv-184, 2008 WL 394991, at \*4 (W.D.N.C. Feb. 11, 2008) (noting that "reality must be factored in, and this court is certain that both this court and its sister court in California would prefer (if not require) a video of the process at each plant in lieu of the expense, risk, and delay that would be inherent with an actual view."). In the event that this case proceeds to trial, MHS' proposed site visit would have no probative value, would pose all sorts of manageability problems, and would be highly prejudicial to Plaintiffs.

The Third Circuit has held that, while a federal court may allow a jury visit, its decision to disallow a jury view is "highly discretionary." *Kelley v. Wegman's Food Markets, Inc.*, 98 Fed. App'x 102, 105 (3d Cir. 2004) (holding that district court did not abuse its discretion in denying store's request for a jury view, where court determined that jury view would be time consuming, difficult to control, and unnecessary for jurors to fully appreciate the case, in light of numerous photographs, reports, and testimony); *see also Trueman v. City if Upper Chichester*, 289 Fed. App'x 529, 535 (3d Cir. 2008) (holding that district court acted "well within its

discretion" in its decision to deny request for jury visit, and noting that "such an on-site visit would be *highly out of the ordinary.*") (emphasis added).

In its Motion, MHS has failed to articulate what the Court or jury would view at the School that would be so critical to its defense. "Courts should refuse to take into account the possibility of a jury view [in the transfer analysis] unless the moving party has shown how a view of the locality of the events in litigation could be helpful." 15 Fed. Prac. & Proc. § 3854 (noting that "[t]his judicial approach seems especially sound given the very small percentage of federal cases that actually reach trial."). Given its defense that Abraham's HIV status poses a direct threat to the health and safety of its students because of the alleged risk of potential "unprotected consensual sex with other students," Ans. at A, MHS has not and cannot articulate exactly what a jury would actually view on such a site visit that would have any probative value in understanding "[w]hy the direct threat is magnified in the School's setting." Mot. to Transfer at 7.

Moreover, MHS has not demonstrated why its setting is so "unique" that jurors would not be able fully understand the how its students are "cared for just as a parent would care for his or her own child" without visiting the School. *See* Mot. to Transfer at 5. The structure of a boarding school where students live on campus is not outside the general knowledge of a jury, and surely a jury can fully understand how parents care for their own children without having to view the School in action taking care of those children. There is no reason why MHS cannot present its defenses through fact or expert witnesses, or other forms of admissible evidence at trial.

In addition, a site visit under the circumstances described by MHS would be incredibly difficult to control. Jury views involve time-consuming disruptions to the ordinary course of a

trial, and include inherent, additional risks to the manageability of trial, such as unauthorized comments, hearsay, or other improper conduct. *See* 2 McCormick On Evid. § 219 (6th ed.). MHS' proposal for a jury view would be especially unmanageable because it would not involve a view of any static accident scene, but rather an observation of "daily moment-to-moment realities" of its students. *See* Mot. to Transfer at 6 ("In this action what needs to be seen is how and where children live. What are the daily, moment-to-moment realities of this location that bear directly on how children interact with each other?") (emphasis in original). Such a view could be subject to influence by MHS, even if unintentional, which could create serious difficulties at trial. *See, e.g., Grand Trunk Western R. Co. v. Pursley*, 530 N.E.2d 139 (Ind. App. 1988) (holding that railroad's attempted simulation of accident transgressed bounds of proper jury view, and ordering new trial). For these reasons, Plaintiffs will strongly object to any proposed site visit by the Court or a jury as highly prejudicial.

Finally, any possibility that the Court would grant MHS' request for a site visit at trial over Plaintiffs' vigorous objections should not be given any weight in the transfer analysis, because a site visit could also be accomplished from this judicial district. *See LeDoux v. Isle of Capri Casinos, Inc.*, 218 F. Supp. 2d 835, 838 (E.D. Tex. 2002) (denying motion to transfer venue, and noting that even though the court would "likely not" visit the scene during a trial, the logistics of "moving the jury, court personnel, and parties to the scene ... would not be

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<sup>&</sup>lt;sup>5</sup> By contrast, both of the cases cited by MHS to support its assertion that the possibility of a jury view warrant transfer anticipate view of a static accident scene, not a tableau of the "daily realities" of a school. *See Christensen v. Hyatt Corp.*, No. 1:09-cv-70, 2009 WL 51957772 (D. Virgin Islands Dec. 21, 2009) (granting unopposed motion to transfer by defendant and considering site visit of scene of accident where plaintiff alleged in complaint that site was especially dangerous "if one is unfamiliar with the area."); *Grohoski v. Wyndham Int'l., Inc.*, No. Civ. A. 04-3949, 2005 WL 475175 (E D. Pa. Mar. 1, 2005) (considering scene of the accident in motion to transfer).

significantly more difficult" from the plaintiffs' forum choice, where "[i]t would simply be about an hour more driving each way."). Accordingly, Defendant's request for a site visit should not be considered as a factor in support of transfer.

## 3. This Judicial District Is Far More Convenient for Plaintiffs, and **Defendant's Convenience Arguments Lack Merit**

The next *Jumara* factor, the convenience of the parties, as demonstrated by financial condition and physical location, also supports maintaining venue in this judicial district. While MHS is a well-resourced institution with close to eight billion dollars in assets, Plaintiffs are low-income individuals represented *pro bono* by their non-profit law firm. *See* Goldfein Decl. ¶¶ 2, 3; *see also Clark v. Burger King Corp.*, 255 F. Supp. 2d 334, 338 (D. N.J. 2003) (balancing the financial condition of a disabled individual with limited resources against a corporation with annual revenues of \$8 billion as a factor against transfer in a Title III claim under the ADA). The extra burden and expense of the additional hour and a half commute each way to the courthouse is far better borne by MHS than Plaintiffs.

Mother and Abraham are much less prepared to bear the burden of the additional travel than MHS. Plaintiffs are sufficiently low-income to meet MHS' "initial minimal qualifications for admission to the School," Ans. ¶ 109, which include being from "a family of low income, limited resources, and social need." (FAC ¶ 33.) In addition, Abraham is a 13 year-old child who would either be pulled out of school, miss out on time to do his homework, or both, for an additional three to four hours each time he had to appear in the Middle District. In the event of trial, Plaintiffs' law firm, the AIDS Law Project of Pennsylvania, would have to bear the additional expense of paying for Plaintiffs (as well as its legal team) to stay in a hotel for the duration of trial. See Goldfein Decl. ¶ 5. Staying in a hotel for trial would also burden Plaintiffs, who would have to make arrangements to be away from their home for the entire trial,

or make the three to four hour commute each day (and incur the costs associated with such travel) to avoid such inconvenience.

Here, there is no question that MHS is far better resourced than Plaintiffs. In addition to its significant financial resources, MHS has hired the law firm of Saul Ewing, which boasts more than 240 attorneys in ten offices located throughout the Mid-Atlantic region, including one in Philadelphia with nearly 100 attorneys. Moreover, one of MHS' three attorneys of record works out of Saul Ewing's District of Columbia office, making Philadelphia a more convenient forum for him to travel than Harrisburg. Courts consistently hold that a movant's comparatively greater resources weigh against transfer. *See, e.g., Collins v. U.S.*, No. 11-4450, 2012 WL 72484, at \*2 (E.D. Pa. Jan. 10, 2012) (holding that, where individual plaintiff was a resident in this judicial district, the relative financial conditions of the parties "weigh[ed] heavily in favor" of maintaining the action here).

In an attempt to escape the unavoidable conclusion that it is better resourced than Plaintiffs and can better bear the burden of travel, MHS argues that maintaining venue in this Court would "jeopardize the School's operations," and "have dire consequences on the health and well-being of MHS's nearly 1,850 students." *See* Mot. to Transfer at 8, 10 ("Pulling the School's medical staff away from campus does more than inconvenience the well-being of students – it puts those 1,850 students at a real risk."). MHS characterizes its School as a fragile house of cards, the removal of any one of which would bring down the entire institution.

Nothing could be further from the truth. At no point during this case will MHS be required to remove its medical staff whole cloth and leave its students exposed to danger. MHS' medical staff will not need to attend the entire trial (fact witnesses of a party are typically prohibited from hearing the live testimony of other fact witnesses at trial, with the exception of a

party representative), and the parties can work together with the Court to stagger witness testimony of MHS' employees to minimize disruption. Regardless of the venue of this case, depositions will not be taken at the courthouse.<sup>6</sup>

Additionally, in light of its vast resources, MHS' doomsday prophesies ring hollow.

MHS employs close to 1,500 employees as well as 588 volunteers who work at or for the School. *See* Goldfein Decl. ¶ 10; Ex. E. Presumably MHS permits its employees to leave campus, go on vacations, or attend to personal matters without the school collapsing. The School has state of the art medical facilities located on campus, which includes "a medical staff of pediatricians, registered nurses, certified nursing assistants, a pre-enrollment coordinator, staff assistants, a medical claims analyst and a health systems manager." (FAC ¶ 21; Ans. ¶ 21 (admitting allegations)). In addition, the renowned Milton S. Hershey Medical Center and Penn State Hershey Children's Hospital are located less than three miles from Defendant's campus. *See* Goldfein Decl. ¶ 14; Ex. G. Given these resources, it is implausible that the School's 1,850 students would be put at risk by requiring relevant, as yet unidentified, witnesses on MHS' medical staff to commute to Philadelphia for a single day of trial testimony.

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<sup>&</sup>lt;sup>6</sup> In its motion, MHS "suggests" that "it may be best if depositions occur at the School, so that key personnel can be where they need to be in the event of an emergency." Mot. to Transfer at 9 n.2. MHS also makes the unfounded assumption that Plaintiffs will not want to attend depositions. *Id.* at 9. The AIDS Law Project of Pennsylvania typically relies on the generosity of court reporters to provide their services *pro bono* for depositions, and has been successful in obtaining such services in the past for depositions held at its offices in Philadelphia. Goldfein Decl. ¶ 4. Plaintiffs will be willing to discuss the location of depositions to accommodate certain of MHS' "key personnel," provided that Plaintiffs choose not to attend those depositions, and MHS agrees to bear the additional costs associated with conducting depositions closer to the School.

The convenience of the parties factor strongly favors maintaining venue in Plaintiffs' resident forum, especially given the financial condition and imbalance of resources available to each party.

4. The Convenience Of Witnesses Favor Maintaining the Action in This Judicial District

Finally, the convenience of witnesses factor also strongly supports Plaintiffs' position. "Convenience of the witnesses matters only to the extent that the witnesses may actually be unavailable for trial in one of the fora." *Jumara*, 55 F.3d at 879 (citation omitted). In considering this factor, the court "focuses on the convenience of non-party witnesses." *Pub. Util. Serv. Corp. v. Leggett & Platt, Inc.*, 2008 WL 4610241, at \*4 (E.D. Pa. Oct. 16, 2008); *see also Gent*, 2006 WL 1686652, at \*2 (holding that, for the convenience of witness factor, "we are not required to consider the burden on defendant's employees independent of defendant's own burden").

All of the individuals MHS lists as potential witnesses are its employees, and therefore are not considered in the convenience of witnesses factor. *Compare* Mot. to Transfer at 8 ("The witnesses of interest to the Plaintiffs will include school administrators, teachers, coaches, houseparents, relief houseparents, counselors, and medical personnel.") *with Advanced Fiber Technologies (AFT) Trust v. J & L Fiber Services, Inc.*, No. 07-CV-1191, 2008 WL 4890377, at \*4 (N.D. N.Y. Nov. 12, 2008) ("any employees of a party, despite their geographic location, can reasonably be expected to testify as witnesses at trial and their availability is not a consideration").

In fact, the *only* non-party witnesses who have been identified thus far by either party are Plaintiffs' doctor and case manager, who work at CHOP in this judicial district. *See* FAC at ¶¶ 25, 27-30. Both of these individuals perform jobs that are essential to the health and well-being

of their patients, and both would be more inconvenienced by travel to Harrisburg than Philadelphia.

Even if the Court were to consider the convenience of MHS' employee witnesses, MHS has not plausibly demonstrated that any of its witnesses would actually be unavailable for trial in this forum. Instead, MHS makes vague assertions that "[t]here are also some School employees who are beyond the Court's 100-mile subpoena power." Gurt Decl., Dkt. No. 9-2, ¶21; *see also* Mot. to Transfer at 5. According to MHS, "[t]he majority of School employees live in and around Hershey, Pennsylvania, and near the School," which is located less than 100 miles from this Courthouse. *See* Gurt Decl. ¶¶ 19-20 (noting that the School is approximately 93 miles from this Court). In fact, MHS is only 82.7 miles from this Court through the straight-line measurement that is generally used under Rule 45's subpoena powers. *See* Goldfein Decl. ¶9; *Core Leasing, Inc. v. American Airlines, Inc.*, No. 90-1514, 1990 WL 92562, at \*2 (E.D. Pa. Jul. 2, 1990) (noting that location "situated within 100 miles of this courthouse by the proverbial aeronautical crow, is within our subpoena power").

Even if MHS' employees lived more than 100 miles from this Courthouse, employees of a defendant are "party witnesses who are required to comply with a subpoena regardless of where they reside." *See White v. SmithKline Beecham Corp.*, 2007 WL 1237952, at \*4 (E.D. Pa. Apr. 26, 2007); *see also* Fed. R. Civ. P. 45(c)(3)(A)(ii) (providing that a non-party witness may

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<sup>&</sup>lt;sup>7</sup> MHS argues that transfer "may in fact make the prosecution of [Plaintiffs'] case more efficient." Mot. To Transfer at 8. MHS' alleged "concern" for Plaintiffs' case, aside, such an argument is not a valid consideration in this motion. *See* 15 Fed. Prac. & Proc. § 3849 ("That the plaintiff may be burdened by some inconvenience in its own chosen forum is not an argument that a defendant can make successfully in support of its transfer motion."); *Ruckman v. Life Ins. Co. of North America*, No. 2:07-CV-0474, 2007 WL 4218968, at \*2 (D. Nev. 2007) ("Defendant's arguments that it may be difficult or impossible for [p]laintiff to ... obtain the necessary witnesses at trial is a little self-serving. It is [p]laintiff's choice to make, not [d]efendant's to make for her. And [p]laintiff has the right to choose.").

be compelled to attend trial in the same state even when it may require them to travel "more than 100 miles from where that person resides, is employed, or regularly transacts business in person"). Accordingly, MHS has failed to identify a single witness who would be unavailable in this forum at trial.

MHS' arguments that "nearly every witness resides in the Middle District" are similarly unavailing. Mot. to Transfer at 8 (emphasis in original). Setting aside that MHS' identified witnesses are all employees, "courts generally conclude that the actual number of witnesses each party would present is not determinative" in weighing the convenience of witnesses. *Pub. Util. Serv. Corp.*, 2008 WL 4610241, at \*4 (citing cases).

Instead, the party seeking a transfer must "clearly specify the key witnesses to be called and must make a general statement of what their testimony will cover. The emphasis must be on this rather than on numbers." *Jenkins*, 104 F. Supp. at 424; *see also Plum Tree, Inc. v. Stockment*, 488 F.2d 754, 757 n.2 (3d Cir. 1973) (holding that moving party must submit "a list of names and addresses it plans to call and affidavits showing the materiality of the matter" in order to justify transfer).

MHS has not identified any witness by name, and has failed to clearly specify what the substance of any witnesses' testimony will cover. *See Clay v. Overseas Carriers Corp.*, 61 F.R.D. 325, 330 (E.D. Pa. 1973) (holding that "conclusory affidavits are not helpful and are insufficient" in considering a motion to transfer, and the moving party must provide "the names and location of witnesses," with "statements...as to the materiality of testimony"). MHS has failed to meet its burden of demonstrating how the testimony from teachers, coaches, house-parents, relief house-parents or counselors would be material to Plaintiffs' case or its defenses, such that convenience of these witnesses would support transfer.

Accordingly, as the only identified non-party witnesses are employed in this judicial district at CHOP, and MHS has failed to specifically identify a single one of its employee witnesses who would be unavailable at trial, the convenience of witnesses' factor strongly favors maintaining venue in this judicial district.

E. The Public Interest Factors Support Maintaining Venue In This Court In addition to the private factors, the public interest factors also strongly support maintaining venue in this Court. MHS does not make any arguments that the public interest factors support transfer. MHS makes no argument that this district shoulders a more congested docket than the Middle District. Further, as this case is premised on federal question jurisdiction and both venues are in Pennsylvania, there are no choice of law matters that would be affected by the venue of the case.

The Middle District may have an interest in ensuring that corporations located within its bounds do not unlawfully discriminate, but this district also has an interest in ensuring that its residents are not subject to such discrimination. This case, however, concerns an issue that is not specific or local to either district.

At the heart of MHS's defense is its assertion that its residential setting is so unique as to exempt it from the requirements of federal and state law that prohibit discrimination on the basis of disability. As of 2009, the CDC estimated that more than 1.2 million people are living with HIV in the United States. Goldfein Decl. at ¶¶ 15, Ex H. As MHS' argument affects the people with HIV who are currently in congregate-living settings without creating a direct threat to others, the interest in this argument reaches far beyond the Middle District. MHS has not and cannot successfully argue that public interest factors support a transfer to the Middle District.

#### IV. CONCLUSION

For the foregoing reasons, Plaintiffs respectfully request that the Court deny MHS' motion to transfer this case to the Middle District of Pennsylvania.

Dated: February 13, 2012 Respectfully submitted,

AIDS LAW PROJECT OF PENNSYLVANIA

/s/ Ronda B. Goldfein Ronda B. Goldfein (PA 61452) 1211 Chestnut Street, Suite 600 Philadelphia, PA 19107 (215) 587-9377 (tel.) (215) 587-9902 (fax) goldfein@aidslawpa.org

Attorneys for Plaintiffs

#### CERTIFICATE OF SERVICE

The undersigned hereby certifies that a true and correct copy of the foregoing PLAINTIFFS' MEMORANDUM OF LAW IN OPPOSITION TO DEFENDANT'S MOTION TO TRANSFER VENUE TO THE MIDDLE DISTRICT OF PENNSYLVANIA is available for viewing through the Court's ECF system this 13th day of February, 2012, addressed as follows:

AMY C. FOERSTER SAUL EWING LLP 2 NORTH SECOND ST., 7TH FL HARRISBURG, PA 17101 717-257-7573

Email: <u>afoerster@saul.com</u>

MICHAEL A. FINIO SAUL EWING LLP 2 N. SECOND ST., 7TH FL HARRISBURG, PA 17101 717-238-7671

Email: mfinio@saul.com

ROBERT L. DUSTON SAUL EWING LLP 1919 PENNSYLVANIA AVE NW SUITE 500 WASHINGTON, DC 20006-3434 202-342-3315

Email: rduston@saul.com

/s Ronda B. Goldfein Ronda B. Goldfein

## IN THE UNITED STATES DISTRICT COURT FOR THE EASTERN DISTRICT OF PENNSYLVANIA

MOTHER SMITH, on behalf of herself and as Parent and Natural Guardian, on behalf of ABRAHAM SMITH, a Minor,	: Case No: 11-7391-CDJ
Plaintiffs,	: :
V.	: :
MILTON HERSHEY SCHOOL,	: :
Defendant.	: :
[PROPOSED] ORDER	
AND NOW, this day of	, 2012, upon consideration of
Defendant Milton Hershey School's Motion To Transfer Venue To The Middle District Of	
Pennsylvania and Plaintiffs' response thereto, IT IS HEREBY ORDERED that Defendant's	
motion is DENIED.	
	BY THE COURT:
	Honorable C. Darnell Jones, II United States District Judge

### IN THE UNITED STATES DISTRICT COURT FOR THE EASTERN DISTRICT OF PENNSYLVANIA

MOTHER SMITH, on behalf of herself and as Parent and Natural Guardian, on behalf of ABRAHAM SMITH, a Minor,

Case No: 11-7391-CDJ

Plaintiffs,

V.

MILTON HERSHEY SCHOOL,

Defendant.

# DECLARATION OF RONDA B. GOLDFEIN IN SUPPORT OF PLAINTIFFS' MEMORANDUM OF LAW IN OPPOSITION TO DEFENDANT'S MOTION TO TRANSFER

This Declaration is being submitted in support of Plaintiffs' Brief In Opposition To Defendant's Motions To Transfer Venue.

- 1. My name is Ronda B. Goldfein. I am over the age of eighteen and am competent to make this Declaration.
- 2. I am an attorney and the executive director of the AIDS Law Project of Pennsylvania. The AIDS Law Project of Pennsylvania is a non-profit, public interest law firm that provides free legal assistance to people with HIV/AIDS and those affected by the epidemic throughout the state of Pennsylvania.
- 3. This firm represents Plaintiffs in the above-captioned litigation, and I am the attorney of record in the case. As with all of our clients, the AIDS Law Project of Pennsylvania represents Plaintiffs *pro bono*, and has agreed to pay for all costs associated with the litigation.

- 4. The AIDS Law Project of Pennsylvania typically relies on the generosity of court reporters to provide their services *pro bono* for depositions, and has been successful in obtaining such services in the past for depositions held at our offices in Philadelphia.
- 5. If this case were transferred to the Middle District of Pennsylvania, the AIDS Law Project of Pennsylvania would have to bear the additional expense of paying for Plaintiffs (as well as our legal team) to stay in a hotel for the duration of trial.
- 6. The straight line distance between the Children's Hospital of Philadelphia and the James A. Byrne Federal Courthouse is 2.3 miles. A true and correct copy of a map showing the straight line distance between the Children's Hospital of Philadelphia, located at 3550 Market Street, Philadelphia Pennsylvania, GPS coordinates 39.9561457, 75.1939455, and the James A. Byrne Federal Courthouse, located at 601 Market Street, Philadelphia, Pennsylvania, GPS coordinates 39.9510898 latitude, -75.1511804 longitude, calculated by the GPS Visualizer Calculator, available at http://www.gpsvisualizer.com/calculators, is attached hereto as Exhibit A.
- 7. The straight line distance between the Children's Hospital of Philadelphia and the Harrisburg Federal Building and U.S. Courthouse is 93.5 miles. A true and correct copy of a map showing the straight line distance between the Children's Hospital of Philadelphia, located at 3550 Market Street, Philadelphia Pennsylvania, GPS coordinates 39.9561457, -75.1939455, and the Harrisburg Federal Building and U.S. Courthouse, located at 228 Walnut Street, Harrisburg, Pennsylvania, GPS coordinates 40.261518 latitude, -76.882755 longitude, calculated by the GPS Visualizer Calculator, available at http://www.gpsvisualizer.com/calculators, is attached hereto as Exhibit B.

- 8. A true and correct copy of the Milton Hershey School's Business Entity filing with the Pennsylvania Department of State, which was downloaded from the Pennsylvania Department of State Corporations website on February 13, 2012, and is available at https://www.corporations.state.pa.us/corp/soskb/Corp.asp?15108, is attached hereto as Exhibit C.
- 9. The straight line distance between the Milton Hershey School and the James A. Byrne Federal Courthouse is 82.7 miles. A true and correct copy of a map showing the straight line distance between the Milton Hershey School, located at 801 Spartan Lane, Hershey, Pennsylvania, GPS coordinates 40.2859239 latitude, -76.6502468 longitude, and the James A. Byrne Federal Courthouse, located at 601 Market Street, Philadelphia, Pennsylvania, GPS coordinates 39.9510898 latitude, -75.1511804 longitude, calculated by the GPS Visualizer Calculator, available at http://www.gpsvisualizer.com/calculators, is attached hereto as Exhibit D.
- 10. A true and correct copy of relevant portions of the Milton Hershey School & School Trust 2009 Form 990, filed with the Internal Revenue Service May 13, 2011, fiscal year ending July 31, 2010, which was downloaded from GuideStar on February 13, 2012, and is available at http://www2.guidestar.org/organizations/23-1353340/milton-hershey-school-school-trust.aspx, is attached hereto as Exhibit E (excluding supplements). This is the most recent 990 Form filed by the Milton Hershey School & School Trust that is publicly available for download on Guidestar's website.
- 11. According to its IRS Form 990 for fiscal year 2009, the Milton Hershey School reported 1,492 employees and 588 volunteers.

- 12. According its IRS Form 990 for fiscal year 2009, the Milton Hershey School reported \$7,738,773,688 in total assets.
- Healthy Child Care Pennsylvania, PA Chapter of the American Academy of Pediatrics, *Fact Sheet, Universal, Standard and Transmission-Based Precautions As They Apply to Child Care Settings* (2004), available at http://www.ecelshealthychildcarepa.org/content/FSUniversal%20and%20Standard%20Precautions.pdf (last accessed Feb. 11, 2012), is attached hereto at Exhibit F.
- 14. The straight line distance between the Milton Hershey School and the Milton Hershey Medical Center and Penn State Hershey Children's Hospital is 1.9 miles. A true and correct copy of a map showing the straight line distance between the Milton Hershey School, located at 801 Spartan Lane, Hershey, Pennsylvania, GPS coordinates 40.2859239 latitude, -76.6502468 longitude, and the Milton Hershey Medical Center, located at 500 University Drive, Hershey, Pennsylvania, GPS coordinates 40.26466 latitude, -76.675773 longitude, calculated by the GPS Visualizer Calculator, available at http://www.gpsvisualizer.com/calculators, is attached hereto as Exhibit G.
- 15. A true and correct copy of National Center for HIV/AIDS, Viral Hepatitis, STD, and TB Prevention, U.S. Centers for Disease Control, *HIV in the United States* (2011), available at http://www.cdc.gov/hiv/resources/factsheets/PDF/us.pdf (last accessed Feb. 13, 2012), is attached hereto as Exhibit H.

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16. The United States Centers for Disease Control and Prevention ("CDC")

estimates that 1.2 million people in the United States are living with HIV.

According to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing is

true and correct.

Executed this 13th day of February, 2012 in Philadelphia, Pennsylvania.

/s/ Ronda B. Goldfein

Ronda B. Goldfein

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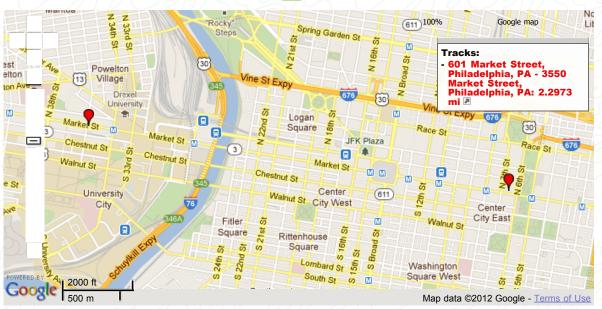
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## Business Entity Filing History

Date: 2/12/2012
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#### **Business Name History**

NameName TypeMILTON HERSHEY SCHOOLCurrent NameThe Hershey Industrial SchoolPrior Name

Non-Profit (Non Stock) - Domestic - Information

Entity Number: 159534
Status: Active

**Entity Creation Date:** 12/30/1919

State of Business.: PA

**Registered Office Address:** 801 SPARTAN LANE

HERSHEY PA 17033-0

Dauphin

Mailing Address: No Address



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# **EXHIBIT E**

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Return of Organization Exempt From Income Tax

DLN: 93493166007561 aye 20135 OMB No 1545-0047

2009

Form **990** 

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

A Fo	rthe 2	2009 ca <u>lenda</u>	ar yea	r, or tax year beginning 0	8-01-2009	and ending 07-31-20	10			
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_ Init	ial retur		ific	Number and street (or P O	box if mail is	not delivered to street addr	ress) Room/suite	(717) 52		
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- App	olication	pending		HERSHEY, PA 17033						
		F	Nan	re and address of principa	alofficer		H(a) is t	<b>⊒</b> his a group ret	urn fo	or
				NY J COLISTRA				iates?		⊤Yes ▼ No
				X 830 EY,PA 17033			H(b) Aro	all affiliates inc	ludod:	Yes No
							1			ee instructions)
Tax	x-exem	pt status 🔽	501(c)	(3) <b>◀</b> (insert no )	7(a)(1) or 「	<sub>527</sub>		oup exemption		
w	ebsit e	:: <b>►</b> WWW MH	HS-PA	ORG						
( Form	n of ora	ianization $\Gamma$ (	omorat	ion Trust Association	Other - Se	e Sch O	I Vear of t	formation 1909	M St	ate of legal domicile PA
	rt I	Summary		ion i must Association p	Other F		L real of i	Offitation 1909	M 30	ate of legal dofficile. FA
	_			e organization's mission o	or most sıg	nıfıcant actıvıtıes				
		IN KEEPING	WITH	H MILTON AND CATHER	RINE HERS	HEY'S DEED OF TRUS				
υ	1	EDUCATES (	CHILI	DREN IN SOCIAL AND F	INANCIA	L NEED TO LEAD FULF	FILLING AND	PRODUCTIV	ELIV	'ES SEE SCHEDULE
2		<u> </u>								
Ξ										
<u> </u>										
aonelliance.	2	Check this b	ox <b>►</b> [	- If the organization disco	ontinued its	operations or dispose	d of more thar	n 25% of its n	etass	ets
ő.	3	Number of vo	ting r	nembers of the governing	body (Par	t V I , line 1a)			3 _	8
ACTIVITIES &	4	Number of in	depen	dent voting members of t	he governi	ng body (Part VI, line 1	b)	•	4 _	0
	5	Total number	rofen	nployees (Part V , line 2a)	)				5 _	1,492
į	6	Total number	rofvo	lunteers (estimate if nece	essary) .				6 _	588
	7a	Total gross u	ınrelai	ted business revenue fror	m Part VIII	I, column (C), line 12			7a _	-969,140
	ь	Net unrelated	d busı	ness taxable income from	n Form 990	)-T, line 34			7b	-976,352
							Pri	ior Year		Current Year
	8	Contribution	ns and	d grants (Part VIII, line 1	h)			1,449		41,874
≗	9			revenue (Part VIII, line 2		565,898	+	636,525		
Revenue	10			ne (Part VIII, column (A)		-5,360,601		211,039,271		
<del>2</del>	11			art VIII, column (A), line		57,718	+	-112,726		
	12		-	dd lines 8 through 11 (mu			ne	· · · · · · · · · · · · · · · · · · ·		
				<u> </u>				-4,735,536	+	211,604,944
	13			ar amounts paid (Part IX,				7,780,835	+	2,762,757
	14			r for members (Part IX, c				(	1	0
ø	15	Salaries, otl 10)	herco	ompensation, employee be	5-	95,404,827	,	103,186,517		
Expenses	16a	•	ıl fund	raising fees (Part IX, colu		33,101,027	+	0		
Φ ⊕	ь								1	
Ð	17			enses (Part IX, column (D), line Part IX, column (A), lines	-	11f-24f)		92,756,723	2	102 212 426
	18			Add lines 13–17 (must ed			•	195,942,385	+	102,312,426
	19	•		penses Subtract line 18 f	-			-200,677,921	+	3,343,244
. <i>g</i>	19	Revenue les	ss exp	Jenses Subtract line 10 i	irom ime 12			ng of Current	-	3,343,244
ည်းထို သည်							Degiiiiii	Year		End of Year
348	20	Total assets	s (Par	t X, line 16)			6	,967,123,520		7,738,773,688
net Assets or Fund Balances	21			Part X, line 26)				157,042,496	5	168,602,026
ž I	22	Net assets	or fun	d balances Subtract line	21 from lin	ne 20	6	,810,081,024	1	7,570,171,662
Par	t II	Signatur	e Blo	ock						
				rjury, I declare that I have exa						
		and belief, it is	s true, o	correct, and complete Declarat	tion of prepar	er (other than officer) is bas	ed on all informa	ation of which pre	parer r	nas any knowledge
Sign	1	*****					201	1-06-13		
lere		Signature o	of office	er			Date			
		WILLIAM DA	AVIES (	CHIEF FINANCIAL OFFICER						
		Type or pri								
		Preparer's L				Date	Check If	Preparer's ide		g number
Paid		signature					self- empolyed ▶ <b></b>	(see instructi	ons)	
	arer's	Firm's name (o	or vour	G L GRANT THORNTON LLP			5poi,cu - 1			
Jse (		ıf self-employe	ed),	<b>)</b>	TTE 2400			EIN I		
		address, and Z	1r + 4	2001 MARKET STREET SU				Phone no 🕨	(215)	561-4200
				PHILADELPHIA, PA 19103						
1ay t	the IRS	S discuss this	s retu	rn with the preparer show	n above? (:	see instructions) 🔒 .			Γ.	Yes No

## Part III Statement of Program Service Age of months in the Higent 11-7 Filed 02/13/12 Page 3 of 35

Briefly describe the organization's mission

MILTON HERSHEY SCHOOL AND SCHOOL TRUST MISSION - SEE SCHEDULE O FOR FURTHER DETAILS

) (Expenses \$ lices, Recreation & Social Life - See Sch	25,931,130 including grants of \$ nedule 0 for further details	0) (Revenue \$ ) (Revenue \$	636,525)
) (Expenses \$	25,931,130 including grants of \$		636,525 )
) (Expenses \$	25,931,130 including grants of \$		636,525 )
			636,525 )
ung & Clothing - See Schedule O for fu	rther details		
		, ,	•
) (Expenses \$	56,103,121 including grants of \$	0 ) (Revenue \$	0)
a Guidance - See Schedule O for furthe	r details		
, , , ,		2,762,737 ) (Revenue \$	0)
	) (Expenses \$ c Guidance - See Schedule O for furthe	) (Expenses \$ 60,755,582 including grants of \$ c Guidance - See Schedule O for further details	k Guidance - See Schedule O for further details

art IV	Checklist of Red	นทิ≨€d∕sk	Aredune 391-CDJ	Document 11-7	Filed 02/13/12	Page 4 of 35

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		N o
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	_
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional	Į		
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νο

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Par	t IV Checklist of Requi? อีเลาะสนาใช้ จุลากสาร์ Page 5	01 33		
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		Νο
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νο
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III </i>	27		Νo
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	<i>IV</i>	28a		Νo
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Νο
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? <i>If</i> " <i>Yes,"</i> complete Schedule L, Part IV	28c		Νο
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O	38	Yes	

	0 0 11 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		
Part V	Statements Regarding Other 1894 illings and Ful	neombiancelled 02/13/12	Page 6 of 35

			Yes	No
la	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			- 110
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
2a	gaming (gambling) winnings to prize winners?	1c	Yes	
	Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	Yes	
Ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ▶ LU  See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
а	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
L	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
_	vear	1		

PO BOX 445

HERSHEY, PA 17033 (717) 520-1100

Part VI
Governance, Management, and Disclosure Popularity et "respunse of lines 2 through 770f 35 below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Section A. Governing Body and Management

56	ection A. Governing body and management			
			Yes	No
1a	Enter the number of voting members of the governing body   1a   8			
Ь	Enter the number of voting members that are independent 1b 0			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νο
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νο
6	Does the organization have members or stockholders?	6		Νo
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		Νo
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νο
	ection B. Policies (This Section B requests information about policies not required by the Internal			
ке	evenue Code.)		Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a	163	No
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		110
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?			
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
C	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions )			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?			
6-		16b		
<u>Se</u> 17	List the States with which a copy of this Form 990 is required to be filed.			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			
	(3)s only) available for public inspection. Indicate how you make these available. Check all that apply  Own website. Another's website. Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ne orga	ınızatıor	n 🕨
	GAVIA BUSH HERSHEV TRUST CO			

## Part VIII Compensation of Officers, Directors, Pustees, Key Employees, Inghest Compensated 55 Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did not compensate any current or former officer, director, trustee or key employee												
<b>(A)</b> Name and Title	(B) Average hours	Posit t	(C non ( hat a	chec		I		(D) Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other		
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations		
See add'l data												

	<sup>n 990 (2009)</sup> Total Case 2:11-cy-07391-(	CDJ	Document 1:	1-7	Filed, 92	? <u>/₀₹</u> 3/12	Pag <sub>(\$2</sub> \$)	<u>.</u> <u>@</u> \$ 35	<u> </u>	Page 1,610,3
2	Total number of individuals (including but not limited t \$100,000 in reportable compensation from the organi		•	ho re	ceived mo	re than				
									Yes	No
3	Did the organization list any <b>former</b> officer, director or on line 1a? <i>If</i> "Yes," complete Schedule J for such individ			•	•	•		3	Yes	
4	For any individual listed on line 1a, is the sum of report organization and related organizations greater than \$1 individual		•				om the	4	Yes	
5	Did any person listed on line 1a receive or accrue con rendered to the organization? <i>If</i> "Yes," complete Schedu	•	•		_	ition for s	ervices	5		No
	ection B. Independent Contractors									
1	Complete this table for your five highest compensated \$100,000 of compensation from the organization	linde	ependent contracto	rs th	at receive	d more th	an			
	(A) Name and business address						(B) n of services			C) ensation
SEE	SCHEDULE 0									

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 in compensation from the organization 🕒 0

211,604,944

636,525

Part IX Statement of Fun Statement of Fun Statement 11-7 Filed 02/13/12 Page 11 of 35

Section 501(c)(3) and (5) but are not required to complete all columns.									
	ll other organizations must complete column (A) but are not required to		s (B), (C), and ( (B)	<b>D).</b> (C)	(D)				
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses				
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	0	0						
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	2,762,757	2,762,757						
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0							
4	Benefits paid to or for members	0							
5	Compensation of current officers, directors, trustees, and key employees	2,324,643	1,043,157	1,281,486					
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0							
7	Other salaries and wages	63,835,617	54,547,515	9,288,102					
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	10,617,992	7,644,954	2,973,038					
9	Other employee benefits	20,623,261	14,657,494	5,965,767					
10	Payroll taxes	5,785,004	4,165,203	1,619,801					
11	Fees for services (non-employees)								
а	Management	0							
b	Legal	442,548	26,441	416,107					
c	Accounting	97,717	70,356	27,361					
d	Lobbying	0							
e	Professional fundraising See Part IV, line 17	0							
f	Investment management fees	14,444,300		14,444,300					
g	Other	3,475,096	3,475,096						
12	Advertising and promotion	1,039,836	621,372	418,464					
13	Office expenses	237,540	170,110	67,430					
14	Information technology	488,525	472,025	16,500					
15	Royalties	0							
16	Occupancy	7,215,448	5,633,948	1,581,500					
17	Travel	686,805	670,573	16,232					
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0							
19	Conferences, conventions, and meetings	89,568	57,866	31,702	_				
20	Interest	0							
21	Payments to affiliates	0							
22	Depreciation, depletion, and amortization	38,556,959	30,074,428	8,482,531					
23	Insurance	3,621,397	3,348,579	272,818					
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )								
а	TRUST EXPENSES	10,353,112		10,353,112					
b	CONTRACTED SERVICES	6,275,613	2,778,813	3,496,800					
С	FOOD,CLOTHING,HOUSE ITEMS	6,166,684	5,977,432	189,252					
d	EQUIPMENT RENTAL&MAINTENANCE	2,781,059	1,616,464	1,164,595					
е	SUPPLIES	1,959,844	1,819,240	140,604					
f	All other expenses	4,380,375	1,156,010	3,224,365					
25	Total functional expenses. Add lines 1 through 24f	208,261,700	142,789,833	65,471,867	0				
26	<b>Joint costs.</b> Check here ► □ If following SOP 98-2								
	Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation								
	campaign and randraising solicitation	I		_	rm <b>990</b> (2009)				

Pa	rt X	Balance Sheet Case 2:11-cv-0/391-CDJ Docu	ment	11-7 Filed 02	/13/12 Page 1	.2 01	35
					<b>(A)</b> Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	•			1	
	2	Savings and temporary cash investments			76,499,030	2	74,445,817
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			16,115,548	4	19,380,064
	5	Receivables from current and former officers, directors, truste highest compensated employees Complete Part II of	es, ke	y employees, and			
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under persons described in section 4958(c)(3)(B) Complete Part I:		on 4958(f)(1)) and			
		Schedule L				6	
eţ	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use			1,851,196	8	1,304,048
	9	Prepaid expenses and deferred charges			2,112,175	9	2,133,346
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	pment cost or other basis Complete 1,093,390,516				
	ь	Less accumulated depreciation	10b	366,331,054	742,326,425	10c	727,059,462
	11	Investments—publicly traded securities			1,766,549,009	11	1,863,164,333
	12	Investments—other securities See Part IV, line 11		4,361,670,137	12	5,051,286,618	
	13	Investments—program-related See Part IV, line 11			13		
	14	Intangible assets			14		
	15	Other assets See Part IV, line 11			15		
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			6,967,123,520	16	7,738,773,688
	17	Accounts payable and accrued expenses .			157,042,496	17	168,602,026
	18	Grants payable			18		
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
<u>.</u>	21	Escrow or custodial account liability Complete Part IV of Sched	lule D			21	
Liabilities	22	Payables to current and former officers, directors, trustees, keemployees, highest compensated employees, and disqualified					
ä		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parti	es .			23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D				25	
	26	Total liabilities. Add lines 17 through 25			157,042,496	26	168,602,026
نخ		Organizations that follow SFAS 117, check here ▶ 🔽 and con	nplete	lines 27			
ž		through 29, and lines 33 and 34.					
<u>=</u>	27	Unrestricted net assets			937,888,263		929,005,573
Fund Balance	28	Temporarily restricted net assets				28	
Ĭ	29	Permanently restricted net assets			5,872,192,761	29	6,641,166,089
or Fu		Organizations that do not follow SFAS 117, check here ► ☐ lines 30 through 34.	and co	mplete			
	30	Capital stock or trust principal, or current funds				30	
sets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
AS	32	Retained earnings, endowment, accumulated income, or other	funds			32	
Š	33	Total net assets or fund balances			6,810,081,024	33	7,570,171,662
_	34	Total liabilities and net assets/fund balances			6,967,123,520	34	7,738,773,688

Part XI Financial Statements and keporting DJ Document 11-7 Filed 02/13/12 Page 13 of 35

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	<b>2</b> c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	▼ Separate basis			
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Form **990** (2009)

efile GRAPHIC print - DO NOT PROCESS As Filed Data - DLN; 93493166007561

**SCHEDULE A** (Form 990 or 990EZ)

**Public Charity Status and Public Support** 

OMBNo 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

		ne organiz	zation OOL AND SCHOO	OL TRUCT					Employer ide	ntification n	umber	
HILLO	/N IILK	SHET SCHO	OL AND SCHOOL	JE TROST					23-1353340	)		
Pa	rt I	Reas	on for Pul	olic Charity Stat	us (All org	janizations	must comp	lete this pa	irt.) See ınst	ructions		
The	organ	ızatıon ıs	not a private	e foundation because	tis (For l	ınes 1 throu	igh 11, check	only one box	( )			
1	Γ	A churc	h, conventio	on of churches, or as:	sociation of	churches s	section 170(b	)(1)(A)(i).				
2	굣	A scho	ol described	ın <b>section 170(b)(1)</b>	<b>(A)(ii).</b> (At	tach Sched	ule E )					
3	$\sqcap$	A hosp	ıtal or a coop	perative hospital serv	vice organiz	atıon descr	ıbed ın <b>sectio</b> ı	n 170(b)(1)(	A)(iii).			
4	Γ		cal research l's name, cit	organization operate y, and state	ed in conjun	ction with a	hospital desc	ribed in <b>sect</b>	ion 170(b)(1)(	( <b>A)(iii).</b> Ente	rthe	
5	Γ	An orga	anızatıon ope	rated for the benefit	of a college	or universi	ty owned or o	perated by a	governmental	unıt describe	_ ed in	
	_	section	170(b)(1)(A	<b>A)(iv).</b> (Complete Pa	rt II )							
6		A feder	al, state, or	local government or	government	al unit desc	rıbed ın <b>secti</b>	on 170(b)(1)	(A)(v).			
7	Γ	describ	ed ın	t normally receives a <b>A)(vi)</b> (Complete Pa		l part of its	support from	a governmen	tal unit or fron	n the general	public	
8	$\sqcap$	A comr	nunity trust	described in <b>section</b>	170(b)(1)(	<b>A)(vi)</b> (Cor	nplete Part II	)				
9	$\sqcap$	Anorga	anızatıon tha	t normally receives	(1) more th	an 331/3%	of its support	from contrib	utions, membe	rship fees, a	nd gro	s s
		receipt	s from actıvı	ties related to its ex	empt functio	ons—subjec	t to certain ex	cceptions, an	d (2) no more	than 331/3%	of	
		ıts sup <sub>l</sub>	oort from gro	ss investment incom	ne and unrel	ated busine	ss taxable in	come (less s	ection 511 tax	() from busın	esses	
		acquire	d by the org	anızatıon after June 3	30,1975 S	ee <b>section</b> !	<b>509(a)(2).</b> (Co	omplete Part	III )			
10	Г	Anorga	anızatıon org	anızed and operated	exclusively	to test for p	public safety	See <b>section 5</b>	609(a)(4).			
11	Γ	one or i	more publicly	anized and operated / supported organiza pes the type of suppo b	tions descri orting organi	bed in sect zation and o	ion 509(a)(1)	or section 5 s 11e throug	09(a)(2) See	•	a)(3).	Check
e	Γ	other th	-	x, I certify that the o	-		•	•	•	•	•	
f				eceived a written dei	termination	from the IR	S that it is a 1	Гуре І, Туре	II or Type III	supporting o	rganız	ation,
g				006, has the organız	ation accep	ted any gıft	or contribution	on from any o	f the			Γ
				ectly or indirectly co	ntrols, eithe	eralone ort	ogether with i	persons desc	rıbed ın (ıı)		Yes	No
				overning body of the	•				` ,	11g(i)		
				r of a person describ		_				11g(ii)		
		(iii) a 3	5% controll	ed entity of a person	describedi	n (ı) or (ıı) a	ibove?			11g(iii)		
h		Provide	the followin	g information about t	he supporte	ed organizat	ion(s)				,	
	(i Nam suppo rganız	e of	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is th organizat col (i) lis your gove docume	ie tion in sted in erning	Did you no organiza col (i) o	otify the tion in If your	(vi) Is the organizati col (i) orga	on in anized	A m	<b>vii)</b> ount of oport?
				instructions))	Yes	No	Yes	No	Yes	No	]	

Total

ınstructions

	Part III Support Scheिकेसीर्ट	101-01-07-321	thoms Deschib	EAT 176	RB X 2/1/2/1/2v)	Pange 140 Pat 3	2)(A)(vi)
	(Complete only if yo						
	ection A. Public Support		_	_	_	_	
Cal	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	<b>(f)</b> ⊤otal
1	in) Gifts, grants, contributions, and						
_	membership fees received (Do not						
	ınclude any "unusual						
	grants ")				_		
2	Tax revenues levied for the organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge <b>Total.</b> Add lines 1 through 3						
4 5	The portion of total contributions by				+		
3	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column (f)						
6	Public Support. Subtract line 5 from						
	line 4						
	ection B. Total Support		ı	<u> </u>	1		
Car	endar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	<b>(e)</b> 2009	(f) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated						
_	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part IV ) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
	through 10)		 				
12	Gross receipts from related activitie		•			12	
13	First Five Years If the Form 990 is to check this box and stop here	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) organ	ızatıon, ▶
	check this box and stop here						-,
S	ection C. Computation of Pub	lic Support F	Percentage				
14	Public Support Percentage for 2009	(line 6 column	(f) divided by line	11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A, Pa	rt II, lıne 14			15	
16a	33 1/3% support test—2009. If the				line <b>14</b> is <b>33</b> 1/3%	% or more, check	
<b>L</b>	and stop here. The organization qua 33 1/3% support test—2008. If the	•			Sa and line 1 Fig.	22 1/20/ or more	shock this
ט	box and <b>stop here.</b> The organization				oa, and the 15 is	33 1/3% OF HIGHE	, check this
17a	10%-facts-and-circumstances test-				ne 13, 16a, or 16	b and line 14	- ,
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	d circumstances"	test The organiz	ration qualifies as	a publicly suppo	
h	organization 10%-facts-and-circumstances test-	-2008. If the ora	anization did not	check a hov on lu	ne 13 16a 16b	or 17a and line	<b>►</b> □
U	15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organization						
10	supported organization		ra hay an lina 12	16- 16- 17		hav and	<b>►</b> □

**▶**□

Pa		head 2 for 07 97 12 a			₹ <b>₫ १</b> ( <b>३</b> /13/12	Page 16 of 35	5
Se	ction A. Public Suppo		DOX OII IIIIO 3 O				
	ndar year (or fiscal year b		<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)		(6) 2000	(6) 2007	(u) 2008	(e) 2009	(I) Total
1	Gifts, grants, contribution						
	membership fees received						
2	include any "unusual gran Gross receipts from admis						
2	merchandise sold or servi						
	performed, or facilities fur						
	any activity that is related	d to the					
	organization's tax-exemp	t					
	purpose						
3	Gross receipts from activ						
	are not an unrelated trade business under section 5:						
4	Tax revenues levied for th						
4	organization's benefit and						
	paid to or expended on its						
	behalf .						
5	The value of services or fa	acılıtıes					
	furnished by a governmen	ital unit to					
	the organization without c						
6	Total. Add lines 1 through						
7a	A mounts included on lines						
	and 3 received from disqu persons	latified					
h	A mounts included on lines	s 2 and 3					
	received from other than						
	disqualified persons that	exceed					
	the greater of \$5,000 or 1						
	amount on line 13 for the	year					
	Add lines 7a and 7b						
8	<b>Public Support</b> (Subtract I from line 6)	ine /c					
Se	ction B. Total Suppor	 r <b>t</b>					
	ndar year (or fiscal year be	ainning					
	in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	<b>(d)</b> 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from intere	st,					
	dividends, payments rece						
	securities loans, rents, ro	oyalties					
	and income from similar						
b	sources Unrelated business taxab	nle -					
U	income (less section 511						
	from businesses acquired	′ I					
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelate	d					
	business activities not in						
	in line 10b, whether or no						
4.5	business is regularly carr Other income Do not incl						
12	gain or loss from the sale						
	capital assets (Explain in						
	IV')						
13	Total support (Add lines 9	9,10c,					
	11 and 12 )		L				<u> </u>
14	First Five Years If the Ford check this box and stop he		ion's first, second	I, third, fourth, or	fifth tax year as a	a 501(c)(3) orgar	nization, ►
	check this box and stop in	eie					-,
Se	ction C. Computation	of Public Support F	Percentage				
15	Public Support Percentage			13 column (f))		15	
16	Public support percentage	•		( / /			
10	Tublic support percentage	e IIOIII 2000 Schedale A, I	art III, lille IS			16	
	ction D. Commutation	of Invastment Tee	ome Porcents				
<u>5e</u>	ction D. Computation Investment Income perce				) (f))	4-	
	·	-		•	' \'//	17	
18	Investment income perce	-				18	
19a	33 1/3% support tests—2					than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check organization	this box and <b>stop here.</b> I	ne organization q	uaimes as a publ	iciy supported		
b	33 1/3% support tests—2	• •	d not check a box	on line 14 or line	e 19a, and line 16	5 is more than 33	1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Fixture Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

Software ID: Software Version:

**EIN:** 23-1353340

Name: MILTON HERSHEY SCHOOL AND SCHOOL TRUST

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and I				<i>(</i> -).	<b>(-)</b>	<b>,-</b> \				
(A) Name and Title	(B) Average	Posi	<b>))</b> tion (		cka	II		<b>(D)</b> Reportable	<b>(E)</b> Reportable	<b>(F)</b> Estimated
	hours per	t	hat a	pply				compensation from the	compensation from related	amount of other compensation
	week	2 =	5		_	Highest compensated employee		organization (W-	organizations	from the
		individual tilustee or director	stituit		<u>\$</u>	lo est		2/1099-MISC)	(W- 2/1099- MISC)	organization and related
		Sept Balt	iona		emp	ěΩ	Former			organizations
		tius	ı Trı	₾	emplo) ee	Į Š	₫			
		tee	Institutional Trustee		ē					
DO DEDT E CAMANALICH			<u> </u>			<u> </u>				
ROBERT F CAVANAUGH BOARD OF MANAGERS	9 0	Х						0	128,913	202,954
RAYMOND L GOVER BOARD OF MANAGERS	5 5	X						О	127,500	2,953
JAMES M MEAD	6.0	Х						0	128,539	2,953
BOARD OF MANAGERS  JAMES E NEVELS									·	•
BOARD OF MANAGERS	5 0	Х						0	418,566	122,953
VELMA A REDMOND ESQ BOARD OF MANAGERS	6.0	Х						0	138,546	2,953
ROBERT M REESE	57 0	Х						0	1,415,773	20,822
BOARD OF MANAGERS  JOSEPH M SENSER		.,							120,000	2.052
BOARD OF MANAGERS	9 0	Х						0	120,000	2,953
LEROY S ZIMMERMAN BOARD OF MANAGERS	6 5	X						0	291,750	218,551
HERSHEY TRUST COMPANY TRUSTEE			х					1,000	0	0
ELLIOTT ROBINSON VP ADMINISTRATION	48 0			х				213,265	0	66,554
JOAN SINGLETON VP HUMAN RESOURCES	50 0			х				206,352	0	64,275
PETER GURT VP OF STUDENT LIFE	50 0			х				248,665	0	65,630
JAMES M SHEEHANend 610 VP LEGAL AFFAIRS	40 0			х				230,418	111,979	63,009
ANTHONY J COLISTRA ED D PRESIDENT(BEG 8/09)	46 0			×				160,782	84,250	71,174
GAYLA M BUSH TREASURER AND VP FINANCE - HTC	43 0			x				0	247,277	49,014
WILLIAM DAVIESBEG 1109 CFO	48 0			х				0	224,229	46,306
ROBERT FEHRS HEAD - MIDDLE DIVISION	55 0				х			195,424	0	47,191
ANNETTE COLE GILL HEAD - ELEMENTARY DIVISION	50 0				х			156,308	0	39,093
BETH SHAW EXEC DIRECTOR STUDENT SUPPORT	48 0				х			173,230	0	39,177
MIKE WELLER HEAD - SENIOR DIVISION	50 0				х			160,061	0	39,959
CONNIE MCNAMARA SR DIRECTOR OF COMMUNICATIONS	50 0				х			111,997	0	32,595
AL CARBONARA SR DIRECTOR FINANCIAL SERVICES	40 0				Х			164,614	0	39,994
JANICE L BRATTON VP AND INV OFFICER - HTC	35 0				х			0	214,599	40,082
KENNETH GALL DIRECTOR OF RE - HTC	54 0				Х			0	124,154	39,907
VINCENT B RUDISILL CHIEF INVESTMENT OFFICER - HTC	29 0				Х			0	1,042,319	47,700

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, Sent 11 have per 7.00 http://doi.org/10.1011/12 Page 19 of 35

Compensated Employeespanding	i do par i dis		JICIE	700	CH 1301 C	J11C 1		1 1100 02/110/1	iz rage 10 or	
(A) Name and Title	(B) Average hours per	Posi t	tion ( hat a	(che	)			<b>(D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
MARY LOUISE PORTER ESQ CHIEF COMP OFFICER & SEC - HTC	10 0				х			0	262,344	25,768
MARLENE NAVADO end 311 DIRECTOR DENTAL SERVICES	40 0					х		144,173	0	5,982
JOHN OSMOLINSKI SR DIR FACILITIES&TECH SRVCS	48 0					Х		132,957	0	28,514
TIM FAKE SR DIRECTOR INFORMATION TECH	46 0					х		133,072	0	13,787
MARK SEYMOUR SR DIRECTOR ENROLLMENT	40 0					х		131,454	0	33,472
SANDRA CULOTTAend 110 SR DIR APPLIED&INTEGRATED SVCS	40 0					Х		129,781	0	22,874
ROBERT C VOWLERend 408 FORMER DIRECTOR-HTC							х	0	2,844,427	36,034
JOHN O'BRIENEND 709 FORMER PRESIDENT							х	630,534	0	75,144

#### Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Case 2:11-cv-073  Do not include amounts reported on line  6b, 8b, 9b, and 10b of Part VIII.	(A)  Total expenses	Program service expenses	(C)  Management and general expenses	(D) (D) Fundraising expenses
TRUST EXPENSES	10,353,112		10,353,112	
CONTRACTED SERVICES	6,275,613	2,778,813	3,496,800	
FOOD,CLOTHING,HOUSE ITEMS	6,166,684	5,977,432	189,252	
EQUIPMENT RENTAL&MAINTENANCE	2,781,059	1,616,464	1,164,595	
SUPPLIES	1,959,844	1,819,240	140,604	

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DLN: 93493166007561

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### SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

**Employer identification number** Name of the organization MILTON HERSHEY SCHOOL AND SCHOOL TRUST 23-1353340 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised □ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🛌 Number of states where property subject to conservation easement is located -Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year 🕨 A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ \_\_ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service,

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

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following amounts required to be reported under SFAS 116 relating to these items

provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1

Revenues included in Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

Assets included in Form 990, Part X

Cat No 52283D

Schedule D (Form 990) 2009

ar	<b>TIL</b> Organizations Maintaining Co	ollections of Art,	His	tori	cal Trea	asures, or (	Oth€	er Similar	Asse	ets (co	ntınued,
3	Using the organization's accession and other items (check all that apply)	er records, check any	ofth	ıe foll	owing tha	t are a sıgnıfıc	ant	use of its col	lectio	n	
а	Public exhibition		d	Γ	Loan or	exchange prog	grams	s			
b	Scholarly research		e	Г	Other						
c	Preservation for future generations										
ļ	Provide a description of the organization's c	ollections and evalua	n how	v the	, further t	he organizatio	n'c a	vemnt nurno	ca in		
	Part XIV	onections and explai	11 110	v tile	, iditilei t	ne organizatio	1115 6	xempt purpo	5 E III		
;	During the year, did the organization solicit	or receive donations	ofart	t, hıs	torical tre	asures or oth	ersır	mılar			
	assets to be sold to raise funds rather than									Yes	✓ No
ar	Escrow and Custodial Arrang Part IV, line 9, or reported an a				_		ed "\	Yes" to Forr	n 990	0,	
.a	Is the organization an agent, trustee, custo						catc	not			
a	included on Form 990, Part X?	ulali oi otilei iliteille	ulaly	101 C	onthibutio	ilis of other as	5615	liot	$\vdash$	Yes	Г№
ь	If "Yes," explain the arrangement in Part XI	V and complete the f	ollow	ıng ta	able						
	•	·		-					A mo	unt	
c	Beginning balance						1c				
d	Additions during the year						1d				
e	Distributions during the year						1e				
f	Ending balance						1f				
а	Did the organization include an amount on F	orm 990 Part X line	212						Г	Yes	┌ No
	If "Yes," explain the arrangement in Part XI								'		,
	rt V Endowment Funds. Complete		ans	were	ed "Yes"	to Form 990	). Pa	rt IV. line 1	0.		
	<u> </u>	(a)Current Year		<b>b)</b> Prio		(c)Two Years Ba				<b>e)</b> Four Y	ears Bacl
3	Beginning of year balance	5,872,192,761		6,23	3,173,623						
b	Contributions										
c	Investment earnings or losses	768,973,328		-36	0,980,862						
d	Grants or scholarships										
e	•										
_	and programs						+				
f ~	Administrative expenses	6,641,166,089		5.87	2,192,761		+				
g	End of year balance	. , ,		3,07	2,132,701						
	Provide the estimated percentage of the year	ar end balance held a	S								
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment F 100.000 %										
C	Term endowment 🕨										
а	Are there endowment funds not in the posse organization by	ssion of the organiza	tion t	thata	re held a	nd administer	ed fo	r the		Yes	No
	(i) unrelated organizations							г	3a(i)	163	No
	(ii) related organizations							<u> </u>	3a(ii)		Νο
ь	If "Yes" to 3a(II), are the related organization								3b	İ	
	Describe in Part XIV the intended uses of the	ne organization's end	owme	ent fu	nds			_			
aı	t VI Investments—Land, Building	s, and Equipmer	ıt. S	ee F	orm 990	, Part X, line	e 10.				
	Description of investment				Cost or othe (investmen			(c) Accumula depreciatio		( <b>d</b> ) Boo	ok value
a I	and					77,89	6,673			7	7,896,67
Ь	Buildings		.		45,173,29	98 889,00	5,679	307,055	,912	62	7,123,06
c I	_easehold improvements		.								
d I	Equipment		.			81,31	4,866	59,275	,142	22	2,039,724
e	Other		.								

Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) .

727,059,462

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DLN; 93493166007561

**Employer identification number** 

Schedule E (Form 990 or 990-EZ) 2009

Cat No 50085D

**SCHEDULE E** 

(Form 990 or 990-EZ)

Name of the organization

MILTON HERSHEY SCHOOL AND SCHOOL TRUST

Schools

Complete if the organization answered "Yes" to Form 990, Part IV, line 13,

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service

990)

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

► Attach to Form 990 or Form 990-EZ.

23-1353340 YES NO 1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? Yes 1 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain Yes THE APPLICATION FOR ADMISSION STATES "MILTON HERSHEY SCHOOL ADMITS STUDENTS OF ANY RACE AND DOES NOT DISCRIMINATE IN THE ADMINISTRATION OF ITS POLICIES AND PROGRAMS "WE INCLUDE ON OUR WEBSITE, IN PUBLICATIONS AND IN CORRESPONDENCE WITH PERSPECTIVE STUDENTS. COMPLETE DISCLOSURES OF OUR "NONDISCRIMINATION POLICY" Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c Yes d Copies of all material used by the organization or on its behalf to solicit contributions? 4d Yes If you answered "No" to any of the above, please explain If you need more space, use Schedule O (Form 990) Does the organization discriminate by race in any way with respect to a Students' rights or privileges? **5a** Νo **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? 5c Νo d Scholarships or other financial assistance? 5d Νo e Educational policies? 5e Νo f Use of facilities? 5f Νo g Athletic programs? 5g Νo h Other extracurricular activities? 5h Νo If you answered "Yes" to any of the above, please explain If you need more space, use Schedule O (Form 990) Νo 6a Does the organization receive any financial aid or assistance from a governmental agency? 6a **b** Has the organization's right to such aid ever been revoked or suspended? 6b If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990) 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 CB 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form 7 Yes

DLN; 93493166007561

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SCHEDULE F | Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990,

Part IV, line 14b, 15, or 16.

2009

Department of the Treasury Internal Revenue Service

Name of the organization

(Form 990)

▶ Attach to Form 990. ▶ See separate instructions.

Open to Public **Inspection** 

**Employer identification number** 

MIL	ION HERSHEY SCHOOL	AND SCHOOL I	RUST			23-1353340	)
Pa	General Infor "Yes" to Form 9			de the United States	. Complete		
1	<b>For grantmakers.</b> Doe assistance, the grante	es the organiza	ition maintain r or the grants or	ecords to substantiate tassistance, and the se	lection criter	na used to a	ward
2	For grant makers. Descri United States	be in Part IV the	organization's pr	ocedures for monitoring th	ne use of gran	t funds outsıd	e the
3	Activites per Region (U:	se Schedule F-1	(Form 990) if add	ditional space is needed )			
	(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services,	ıs a progra describe sp	y listed in (d) am service, ecific type of ) in region	(f) Total expenditures for region
	ope (Including Iceland and enland)			Investments			
Tota	nls ▶						

Part I	Part IV,	line 15, for any		n <b>izations of Entit</b> i eived more than \$5, space is needed.					
	Name of anızatıon	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
	han hatel :	unala a un a Cura au		alad albanic Uratio		han ha the Court			
2 En ta:	iter total nu x-exempt b	imber of recipie by the IRS, or f	ent organizations list or which the grante	sted above that are se or counsel has pr	recognized as chari ovided a section 50	ties by the foreign $(1(c)(3)$ equivalency	country, recognized letter	as . ►	
<b>3</b> En	ter total nu	mber of other	organizations or er	ntities					F (Form 990) 2009

Part III Grants and C Use Schedule	Other Assistance F-1 (Form 990) if a	<b>२६९ तर्ता र रिप्रकार</b> additional space	<b>Outside the Off</b> is needed.	tearstates. Europe	ARTHEZOR BARRER RON G	ที่จิจิ๊งered "Yes" to Form	990, Part IV, line 16.
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)

Schedule F (Form 990) 2009

Identifier	ReturnReference	Part I, line 2, and any additional information.  Explanation
		·
_		

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Schedule I

(Form 990)

Department of the Treasury

**Grants and Other Assistance to Organizations, Governments and Individuals in the United States** 

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

OMB No 1545-0047

DLN: 93493166007561

Open to Public

Internal Revenue Service   Name of the organization						Employer identifica	Inspection Employer identification number		
	HEY SCHOOL AND SCHOOL TRUST						23-1353340		
Part I General Info	mation on Grar	nts and Assistance							
the selection criteria us  Describe in Part IV the	ed to award the grar	ubstantiate the amount of t its or assistance? edures for monitoring the us					⊽ Yes ┌		
Form 990, Part	IV, line 21 for an	to Governments and ny recipient that receive 990) if additional space	d more than \$5,000	. Check this box if r	o one recipient receiv	ved more than \$5,00	0. Use		
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)		(h) Purpose of gran or assistance		
2 Enter total number of se	ction 501(c)(3) and	government organizations							
2 Enter total number of otl	har arganizations								

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance				
CONTINUING EDUCATION SCHOLARSHIPS	479	2,762,757							
See Addıtıonal Data Table									

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
SEE SCHEDULE O FOR FURTHER DETAILS		

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Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Name of the organization

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

MILTON HERSHEY SCHOOL AND SCHOOL TRUST

**Employer identification number** 

23-1353340

Pa	rt I Questions Regarding Compensation					
			Yes	Νo		
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items					
	First-class or charter travel  Housing allowance or residence for personal use					
	▼ Travel for companions					
	▼ Tax idemnification and gross-up payments ▼ Health or social club dues or initiation fees					
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)					
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b	Yes			
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all					
	officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?					
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply					
	Compensation committee					
	☑ Independent compensation consultant ☑ Compensation survey or study					
	Form 990 of other organizations  Approval by the board or compensation committee					
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization					
а	Receive a severance payment or change-of-control payment?	4a	Yes			
Ь	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes			
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo		
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III					
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.					
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of					
а	The organization?	5a		Νο		
b	Any related organization?	5b		Νo		
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of					
а	The organization?	6a		Νo		
ь	Any related organization?	6b		Νo		
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No		
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was					
	subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe			1		
	ın Part III	8		Νo		
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9				

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
	(i) Base compensation	se (ii) Bonus & (iii) Other		other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
See Additional Data Table								

#### Part III Supplemental Information

	· · ·	formation, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information
Ident if ier	Return Reference	Explanation CM III -
SCHEDULE J, PART I, LINE 1A	First Class Travel and Travel for Companions	Board Travel The joint Board Travel Reimbursement Policy of Milton Hershey School AND Hershey Trust Company states "Coach airfare will be reimbursed. If Board members choose to fly first or business class, they will be responsible for the cost difference." Infrequently the President and Managing Director of Hershey Trust Company approves first class travel for those board members who live a great distance from Hershey, PA when frequent meetings are scheduled. Spouse/Dependent Travel. Spousal travel costs to attend the retreat and/or graduation are treated as taxable income to the board of managers member by Hershey Trust Company. Dependent travel costs to attend graduation are treated as taxable income to the board of managers member by Hershey Trust Company. The Joint Board Travel Reimbursement Policy of Milton Hershey School AND HERSHEY TRUST COMPANY states. "Spouses may be invited to Board retreats and graduation at the discretion of the School or Trust Company. Children are not invited to attend regular Board meetings or the retreat. (If children accompany the Board member, all charges related to the children are the responsibility of the Board member.) However, children may be invited to attend the graduation weekend events and celebration. For this occasion, transportation, lodging, and meals for the children, as well as for spouses, will be covered and reported as taxable income to the Board member."
SCHEDULE J, PART I, LINE 1A		Certain Milton Hershey School officers are provided with a housing allowance of \$15,457 per year, which is included in reportable compensation and is taxable to them. The President of Milton Hershey School is provided a residence on campus for his personal and public use. This residence is owned by the Milton Hershey School Trust. The value of this benefit (fair market value of rental) plus operating costs are nontaxable benefits. The President has an employment contract which includes a provision to provide housing.
SCHEDULE J, PART I, LINE 1A	Health Club Dues	All employees of the Milton Hershey School are eligible for reimbursement of health club dues not to exceed \$120 per annum for single membership and \$240 for a family membership Schedule J, Part I, LINE 1A Tax Indemnification and Gross-up Payments Certain officers of the Milton Hershey School receive minor tax gross-up payments
SCHEDULE J, PART I, LINE 4A		Robert C Vowler, former President and director of Hershey Trust Company, was paid \$140,000 by the related for-profit company as a severance payment SCHEDULE J, PART I, LINE 4B NONQUALIFIED RETIREMENT PLAN Robert C Vowler, former President and director of Hershey Trust Company, was paid \$2,705,086 by the related for-profit company from a supplemental nonqualified retirement plan
SCHEDULE J, PART II	SPECIAL RETIREMENT PAYMENT & PERFORMANCE BONUS	Reported for Anthony Colistra is \$50,000 as compensation that relates to acceptance of the presidency of Milton Hershey School. The amount is reported on Schedule J, Part II "Bonus & Incentive Compensation." Reported for John O'Brien, former president of Milton Hershey School, is a \$200,000 special retirement payment in lieu of an executive retirement plan pursuant to his employment contract executed August 15, 2006. This payment pertains to the period January 1, 2008 through December 31, 2008 and was paid on January 9, 2009. In addition a pro-rata payment in lieu of an executive retirement plan of \$125,000 for the period January 1, 2009 through July 31, 2009 was paid in July 2009. Both payments are combined and reported on Schedule J, Part II as "Other Reportable Compensation." SCHEDULE J, PART II CONSULTING ARRANGEMENT. The former President John O'Brien was paid \$75,000 to assist the new President Anthony Colistra or any other Milton Hershey School officers with items related to past or ongoing projects. The payment is reported as "Bonus & Incentive Compensation." on Schedule J, Part II.
SCHEDULE J-2	Compensation	reported as: Banus & Incantive Compensation' on Echadula J, Pert IT Mr and Mrs. Hereby organized the Milton Hersbey School (The School) in the form of a trust ("School Trust") created under an original 1909 Deed of Trust that, as amended, stull governs the operation of the School The Deed of Trust state forth the respective powers and authorities of the trustee and trust as a manager under the deed of trust, together with the School Trust are the components of the trustee and year and provides for the trustee to appoint the undersial Managers of the School From the own Board of Dractors. The Managers subsequently in corporated of that corporation, acting as manager under the deed of trust, together with the School Trust are the components of the integrated tax-exempt registration of the Milton Hersbey School and School Trust (Eliz. 23–1353340) Mr Hersbey Created the same structure for both experts of the School School Trust (administration of Which trusts includes responsibility for (11) The Hersbey Company. Fortune 350 in being children and the school School Trust (administration of Which trusts includes responsibility for (11) The Hersbey Company. Fortune 350 in being children and the school School School Trust (administration of Which trusts includes a separability for (11) The Hersbey Company. Fortune 350 in the School School Trust (administration of Which trusts in the School School Trust (administration of Which trusts and other investments. As a school and School Trust (administration of Which trusts and school trusts. The School School and School Trust (administration of Which trusts and School Trusts (administration of Which trusts and School Trusts (administration of Which trusts (administration of Which trusts and School Trust (administration of Which trusts and Schoo
SCHEDULE J- 2	HOURS SPENT ON RELATED ORGANIZATIONS	The following indicates Milton Hershey School AND School Trust Managers, officers and key employees who are also directors, officers or key employees of related organizations and the hours spent per week on duties for these related organizations. Hershey M.S. Hershey Entertain Hershey Hershey Trust & Resorts Company Fdn Company ROBERT F CAVANAUGH - 6 - Footnote(1) ANTHONY J COLISTRA 15 RAYMOND L GOVER 1 Footnote(1) JAMES M MEAD 1 Footnote(1) JAMES E NEVELS - 17 - Footnote(1) VELMA A REDMOND 1 Footnote(1) ROBERT REESE 4 - 3 Footnote(1) JOSEPH M SENSER Footnote(1) LEROY S ZIMMERMAN 2 2 5 1 Footnote(1) JANICE L BRATTON 5 20 GAYLA M BUSH 2 10 WILLIAM DAVIES 2 Footnote(1) KENNETH GALL 1 Footnote(1) MARY LOUISE PORTER 5 40 VINCENT B RUDISILL 2 10 JAMES M SHEEHAN 3 15 ROBERT C VOWLER FOOTNOTE (1)- Time spent on Hershey Trust Company matters is included in the Milton Hershey School and School Trust average hours worked per week on Form 990, Part VII, Section A, Column (b)

Software ID: Software Version:

**EIN:** 23-1353340

Name: MILTON HERSHEY SCHOOL AND SCHOOL TRUST

Form 990, Schedule J, Pa	<u>rt I)</u>	- Officers, Direct	tors, Trustees, Ke	y Employees, and	Highest Compens	sated Employees		
(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
ELLIOTT ROBINSON	(ı) (ıı)	186,223 0	0	27,042 0	48,394 0	18,160 0	279,819 0	0
JOAN SINGLETON		182,174 0	0	24,178 0	43,447 0	20,828 0	270,627 0	0
PETER GURT	(ı) (ıı)	224,336 0	0	24,329 0	48,909 0	16,721 0	314,295 0	0
JAMES M SHEEHANend 610	(I) (II)	200,872 111,979	0	29,546 0	50,519 0	12,490 0	293,427 111,979	0
ANTHONY J COLISTRA ED D	(ı) (ıı)	100,829 44,250	50,000 40,000	9,953 0	30,172 0	26,286 14,716	217,240 98,966	
JOHN O'BRIENEND 709	(ı) (ıı)	208,165 0	75,000 0	347,369 0	36,995 0	38,149 0	705,678 0	0
ROBERT FEHRS	(ı) (ıı)	171,185 0	0	24,239 0	29,604 0	17,587 0	242,615 0	0
ANNETTE COLE GILL	(ı) (ıı)	148,315 0	0 0	7,993 0	20,699 0	18,394 0	195,401 0	0
BETH SHAW	(I) (II)	173,009 0	0	221 0	22,664 0	16,513 0	212,407 0	0
MIKE WELLER	(ı) (ıı)	159,179 0	0	882 0	26,400 0	13,559 0	200,020	0
A L CARBONARA	(ı) (ıı)	154,878 0	0 0	9,736 0	24,884 0	15,110 0	204,608 0	0
MARLENE NAVADO end 311	(ı) (ıı)	144,063 0	0 0	110 0	0 0	5,982 0	150,155 0	0 0
JOHN OSMOLINSKI	(ı) (ıı)	132,529 0	0 0	428 0	11,755 0	16,759 0	161,471 0	0
MARK SEYMOUR	(ı) (ıı)	131,308 0	0 0	146 0	17,234 0	16,238 0	164,926 0	0
ROBERT F CAVANAUGH	(ı) (ıı)	0 128,913	0	0	0 200,000	0 2,954	0 331,867	0
JAMES E NEVELS	(ı) (ıı)	0 418,566	0	0	0 120,000	0 2,953	0 541,519	0 130,953
ROBERT M REESE	(I) (II)	0 1,232,843	0 165,983	0 16,947	0	0 20,822	0 1,436,595	0
LEROY S ZIMMERMAN	(I) (II)	0 251,750	0 40,000	0	0 200,000	0 18,551	0 510,301	0
GAYLA M BUSH	(I) (II)	0 161,636	0 84,475	0 1,166	0 36,759	0 12,255	0 296,291	0
JANICE L BRATTON	(I) (II)	0 136,003	0 77,968	0 628	0 32,134	0 7,948	0 254,681	0
KENNETH GALL	(I) (II)	0 101,855	0 21,998	0 301	0 19,050	0 20,857	0 164,061	0
VINCENT B RUDISILL	(I) (II)	0 354,744	0 675,298	0 12,277	0 36,750	0 10,950	0 1,090,019	0
MARY LOUISE PORTER ESQ	(I) (II)	0 208,181	0 53,521	0 642	0 6,895	0 18,873	0 288,112	0
ROBERT C VOWLERend 408	(I) (II)	0 139,341	0	0 2,705,086	0 15,400	0 20,634	0 2,880,461	0 2,705,086
WILLIAM DAVIESBEG 1109	(I) (II)	0 172,740	0 34,551	0 16,938	0 20,020	0 26,286	0 270,535	0
SANDRA CULOTTAend 110	(ı) (ıı)	129,781 0	0 0	0	0	22,874 0	152,655 0	

# **EXHIBIT F**



# Fact Sheets

11/2004

Early Childhood Education Linkage System (ECELS)
Healthy Child Care Pennsylvania
PA Chapter of the American Academy of Pediatrics
Rosetree Corporate Center II, Suite 3007
1400 North Providence Road
Media, PA 19063

(484)446-3003 (In PA only-1-800-24-ECELS/I-800-243-2357)







# American Academy of Pediatrics



DEDICATED TO THE HEALTH OF ALL CHILDREN"

Pennsylvania Chapter

### FACT SHEETS on Child Health Issues

#### **Table of Contents**

Many fact sheets on infectious disease are now available in <u>Managing Infectious</u> <u>Diseases in Child Care and Schools: A Quick Reference Guide</u> – published by the American Academy of Pediatrics, 2004\*. ECELS offers the following Fact Sheets-

#### ◆ INFECTIOUS DISEASE

- Bronchiolitis
- Fever
- Preventing Spread of Infectious Disease
- Universal and Standard Precautions

#### ♦ MENTAL / BEHAVIORAL HEALTH

- ADHD (Attention Deficit Hyperactivity Disorder)
- Behavior Problems Overview
- Biting
- Discipline: Changing a Young Child's Behavior
- Repetitive Behavior

#### ◆ SPECIAL HEALTH NEEDS

- Asthma
- Asthma & Tobacco Smoke
- Children with Diabetes
- Children with Seizures
- Clean Intermittent Catheterization
- Pediatric Gastroesophageal Reflux
- Spina Bifida
- Tube Feeding

#### ◆ OTHER

- Hand Hygiene
- Poison Ivy, Oak, Sumac

ECELS – also known as Healthy Child Care Pennsylvania – is a program of the PA Chapter of the American Academy of Pediatrics. ECELS is supported by funds from the PA Department of Public Welfare, PA Department of Health, Contributions and Grants from federal agencies, corporations, foundations and individuals. *Updated: November, 2004* 

<sup>\*</sup> **References**: American Academy of Pediatrics print publications can be purchased from the bookstore of the American Academy of Pediatrics at: <a href="http://www.aap.org">http://www.aap.org</a>.

# American Academy of Pediatrics Dedicated to the health of all children\*

#### **FACT SHEET**

Pennsylvania Chapter

# UNIVERSAL, STANDARD AND TRANSMISSION-BASED PRECAUTIONS AS THEY APPLY TO CHILD CARE SETTINGS

The terms "Universal Precautions" "Standard Precautions" and "Transmission-based Precautions" were developed for applications in medical and industrial settings. They apply to child care with some adjustments from their meaning in other settings.

#### What are Standard Precautions?

Standard Precautions apply to contact with non-intact skin, mucous membranes, blood, all body fluids, and excretions except sweat, whether or not they contain visible blood. They include general methods of infection prevention are indicated for both children and adults in the early education and child care setting. These methods reduce the risk of transmission of microorganisms that can cause infection, even when those spreading the micro-organisms do not appear to be ill.

Standard precautions involve cleaning and sanitizing contaminated surfaces in addition to the use of barriers described in Universal Precautions. Unlike medical care settings, gowns and masks are not required in early education and child care facilities. Appropriate barriers to use in include materials such as disposable diaper table paper, disposable towels, and surfaces that can be sanitized. Use of non-porous gloves is optional except when blood or blood containing body fluids may be involved. (See "Wearing Gloves" below.)

#### What are Universal Precautions?

Universal Precautions apply to blood, other body fluids containing blood, semen, and vaginal secretions, but not to feces, nasal secretions, sputum, sweat, tears, urine, saliva and vomit unless these others contain visible blood or are likely to contain blood. Universal precautions include avoiding injuries caused by sharp instruments or devices and the use of protective barriers such as gloves, gowns, aprons, masks, or protective eyewear, which can reduce the risk of exposure of the worker's skin or mucous membranes that could come in contact with materials that may contain blood-borne pathogens while the worker is providing first aid or care.

#### What are Transmission-based Precautions?

Transmission-based Precautions are precautions in addition to Standard Precautions that are required where airborne, droplet and contact transmission of infectious organisms may occur. In addition to hand washing, cleaning and sanitation of surfaces, these include use of a room shared only by those who are infected with the same infectious agent (with negative-pressure ventilation when airborne spread is involved), use of masks for infections spread by the airborne and droplet routes, and use of gowns and gloves for diseases spread by contact.

Although gloves need not be worn in feeding human milk (breastmilk) or cleaning up spilled human milk, human milk can be contaminated with infectious materials. Wearing gloves to clean up a big spill of human milk is a reasonable, but is an optional additional precaution. While human milk can be contaminated with blood from a cracked nipple, the risk of transmission of infection to caregivers who are feeding expressed breast milk is very low.

Either single-use disposable gloves or utility gloves should be used. Single-use disposable gloves should be used only once and then discarded immediately without being handled. If utility gloves are used, they should be cleaned after every use with soap and water and then dipped in bleach solution up to the wrist. The gloves should then be taken off and hung to dry. The utility gloves should be worn, not handled, during this cleaning and sanitizing procedure.

#### What method should be used to apply Standard Precautions?

For spills of body fluids, urine, feces, blood, saliva, nasal discharge, eye discharge, injury or tissue discharges, and human milk, use the following step-by-step approach:

- 1. Pick up the spill using disposable towels and tools that can be sanitized afterward. Be careful not to splash any of the contaminated materials around.
- 2. Use a detergent to clean all surfaces in contact with the spill. Clean floors, rugs and carpeting that have been contaminated by body fluids by blotting to remove the fluid as quickly as possible, then clean and sanitize by spot-cleaning, shampooing, or steam-cleaning the contaminated surface. Cleaning and sanitizing rugs and carpeting that have been contaminated by body fluids is challenging. Trying to extract as much of the contaminating material as possible before it penetrates the surface to lower layers helps to minimize this challenge. Cleaning and sanitizing the surface without damaging it requires use of special cleaning agents designed for use on rugs, or steam cleaning.
- 3. For spills of vomit, urine, human milk, and feces, on floors, walls, bathrooms, tabletops, toys, kitchen counter tops, and diaper-changing tables: first clean the surface with detergent, then rinse the cleaned surface, and then apply a sanitizing solution. If the solution is a 1:64 dilution of bleach water (1 tablespoon of bleach to a quart of water prepared fresh daily from domestic bleach) the surface must be thoroughly wet and left in contact with the bleach solution for 2 minutes. If some other dilution or chemical is used to sanitize, follow the manufacturer's instructions.
- 4. Dispose of any blood-contaminated material in a plastic bag with a secure tie.

What should caregivers do when there has been a possible exposure to blood? Stay calm and rational. Bacteria and viruses carried in the blood, such as hepatitis B virus, pose a small but specific risk in the child care setting. Blood and direct blood-derived fluids (such as watery discharges from injuries) pose the highest potential risk, because these body fluids contain the highest concentration of viruses. Hepatitis B virus can survive in a dried state in the environment for at least a week and perhaps even longer. Some other body fluids such as saliva contaminated with blood or blood-associated fluids may contain live virus (such as hepatitis B virus) but at lower concentrations than are found in blood. Other body fluids, including urine and feces, do not pose a risk with blood borne diseases unless they are visibly contaminated with blood, although these fluids do pose a risk with other infectious diseases.

Mucous membrane exposure to blood is unlikely to cause disease unless the person whose blood was transferred has a blood-borne disease. Instances in which one child draws blood of another individual during biting or otherwise gets blood from another person on mucous membranes are very rare, but can cause considerable concern. Child bites do not often break the skin and when the skin is broken, bleeding begins a few seconds later, usually after the biter releases the bitten flesh. Despite the fact that biting is a common behavior by young children, transmission of blood borne disease by biting in child care has not been reported. Nevertheless, if blood transfer has occurred, exposing a mucous membrane to blood from another individual (e.g. blood from another individual is visible in the mouth of a biter), this should be treated as an accidental exposure to a potential HIV-containing body fluid. HIV testing may not account for a potential exposure to the virus from the time between a previous test and the exposure. The person who has experienced a mucous membrane exposure to blood should be tested up to 9 months after the exposure if the status of the donor of the blood is unknown.

When a mucous membrane blood exposure occurs, child care providers should:

- Inform the exposed adult or the parents of the child who had a mucous membrane exposure to someone else's blood that:
  - 1) The adult or child was exposed to another person's blood;
  - 2) The risk of transmission of HIV is very small;
  - 3) The exposed adult or the parents of the exposed child should notify the primary care physician of the exposure;
  - 4) The person who was exposed to blood should have a baseline test for HIV.
- Inform the person whose blood was involved (or the legal guardians if that person is a child) about the incident and ask:
  - 1) If the person whose blood is involved ever had an HIV test and, if so, if those results could be shared with the exposed adult or parents of the exposed child;
  - If that person does not know or has never had an HIV test if that person would be willing to have one and share results with the exposed adult or the parents of the child who was exposed.

Some children and adults may unknowingly be infected with HIV or other infectious agents, such as hepatitis B virus, as these agents may be present in blood or body fluids. Thus, the staff in all facilities should adopt standard precautions for all blood spills and possible exposure to blood. The Occupational Safety and Health Administration (OSHA) requires a facility plan and annual training of staff members who may be exposed to blood as a condition of their employment. These OSHA requirements apply to child care workers who are employees. The sanctions for failing to comply with OSHA requirements can be costly, both in fines and in health consequences. Child care providers should take the necessary steps to meet OSHA requirements. Regional offices of OSHA are listed with other federal agencies in the telephone directory. ECELS-Healthy Child Care PA has an On-line Self-Learning Module that guides early education and child care providers through the development of a facility plan at <a href="https://www.ecels-healthychildcarepa.org">www.ecels-healthychildcarepa.org</a>.

What should caregivers do if a child has been fed the milk of another child's mother? Promote breastfeeding at every opportunity, but be careful so a human milk mix-up doesn't happen. Feeding human milk to babies has benefits that include preventing disease in the short term as well as throughout life. Child care providers should do everything they can to encourage families of infants to try to use human milk for as many milk feedings as possible. Human milk is a body fluid, and can carry infectious agents. So, with rare exceptions, babies should drink their own mother's milk only.

Instances in which one child is mistakenly fed another child's bottle should not occur if proper procedures are used. Caregivers must be sure that all infant feeding bottles are labeled with the child's name and date of preparation and that they check the label on the bottle every time they start to feed. A mix-up could happen if the caregiver picks up a bottle that was prepared for another child, or one that another child dropped or put down. Risk of HIV transmission from expressed human milk that another child has drunk is believed to be low because:

- In the United States, women who know they are HIV-positive are advised not to breastfeed their infants;
- Compounds present in human milk, together with time and cold temperatures, act to destroy the HIV present in expressed human milk.

If a mix-up occurs, it must be treated as an accidental exposure to a potential hepatitis B, hepatitis C, CMV (cytomegalovirus) or HIV-containing body fluid. All infants should have been immunized against hepatitis b, and CMV is a common infection for young children. To address the concern about transmission of HIV by human milk when a mix-up occurs, providers should:

- Inform the parents of the child who was given the wrong bottle that:
  - 1. Their child was given another child's bottle of expressed human milk;
  - 2. The risk of transmission of HIV is very small;
  - 3. They should notify the child's physician of the exposure:
  - 4. The child should have a baseline test for HIV.
- Inform the mother who expressed the human milk of the bottle switch and ask:
  - 1. If she has ever had an HIV test and, if so, if she would be willing to share the results with the parents of the exposed child;
  - 2. If she does not know if she has ever had an HIV test, if she would be willing to contact her obstetrician and find out, and if she has, share the results with the parents;
  - 3. If she has never had an HIV test, if she would be willing to have one and share results with the parents;
  - 4. When the human milk was expressed and how it was handled before being brought to the facility.
- Since HIV testing may not account for a potential exposure to the virus from the time in between the previous test and the exposure, an infant should be tested up to 9 months after the exposure if the status of the donor mother is unknown. If an infant is exposed to expressed human milk from someone else's mother, that infant should complete the hepatitis b vaccination series, if the series is not complete already.

**Reference**: American Academy of Pediatrics and the American Public Health Association. *Caring for* 

Our Children, the National Health and Safety Performance Standards: Guidelines for Out-

of-Home Care, 2nd edition, 2002.

Prepared by: Susan S. Aronson MD, FAAP 11-04



# **EXHIBIT G**

# 'isuali

- About GPSV · DRAW A MAP
  - · Atlas: Share a map
    - · Geocode an address
- DRAW A PROFILE · Look up elevations · Help/FAQ
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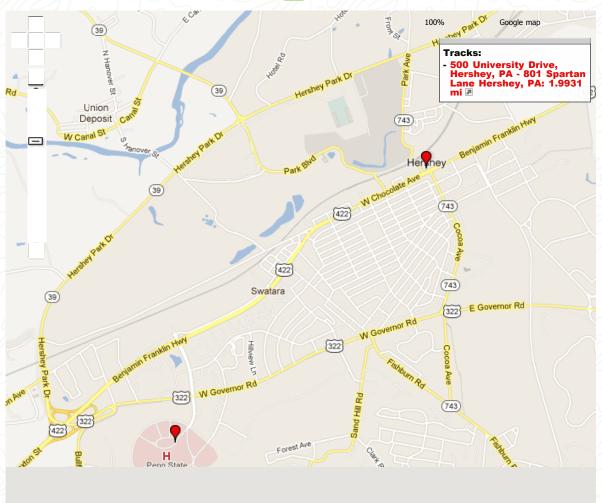
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# **EXHIBIT H**

### **HIV in the United States\***

November 2011

#### **Fast Facts**

- 1.2 million people in the United States are living with HIV infection and 1 in 5 are unaware of their infection.
- MSM, particularly young, black MSM, are most severely affected by HIV.
- By race, African Americans face the most severe HIV burden.

CDC estimates 1.2 million people in the United States (US) are living with HIV infection. One in five (20%) of those people are unaware of their infection. Despite increases in the total number of people in the US living with HIV infection in recent years, the annual number of new HIV infections has remained relatively stable. However, new infections continue at far too high of a level, with approximately 50,000 Americans becoming infected with HIV each year.

In 2009, an estimated 42,011 people were diagnosed with HIV infection in the 40 states with confidential name-based HIV infection reporting since at least January 2006. In that same year, an estimated 34,247 people throughout the US (50 states and the District of Columbia) were diagnosed with AIDS. Since the epidemic began, an estimated 1,108,611 people in the US have been diagnosed with AIDS.

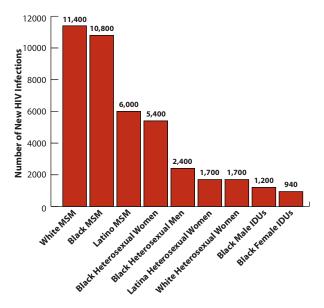
More than 16,000 people with AIDS were estimated to have died in 2008, and nearly 594,500 people with AIDS in the US have died since the epidemic began.

#### By Risk Group

**Gay, Bisexual, and Other Men Who Have Sex with Men (MSM)**¹ of all races and ethnicities remain the population most severely affected by HIV.

• CDC estimates that MSM account for just 2% of the US population, but accounted for 61% of all new HIV infections in 2009. MSM accounted for 49% of people living with HIV infection in 2008 (the most recent year prevalence data are available).

## Estimates of New HIV Infections in the United States, 2009, for the Most-Affected Subpopulations



Subpopulations representing 2% or less of the overall US epidemic are not reflected in this chart.

- In 2009, white MSM accounted for the largest number of new HIV infections of any group in the US, followed closely by black MSM.
- Young, black MSM were the only risk group in the US to experience statistically significant increases in new HIV infections from 2006–2009.

### **Heterosexuals and Injection Drug Users** also continue to be affected by HIV.

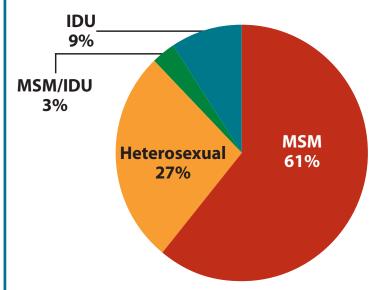
- Heterosexuals accounted for 27% of estimated new HIV infections in 2009 and 28% of people living with HIV infection in 2008.
- Injection drug users represented 9% of new HIV infections in 2009 and 17% of those living with HIV in 2008.
- HIV infections among women are primarily attributed to heterosexual contact or injection drug use. Women accounted for 23% of estimated new HIV infections in 2009 and 25% of those living with HIV infection in 2008.

¹The term men who have sex with men (MSM) is used in CDC surveillance systems. It indicates the behaviors that transmit HIV infection, not how individuals self-identify in terms of their sexuality.



<sup>\*</sup>This fact sheet highlights key information about those most affected by HIV infection in the United States. For information about other risk populations, visit www.cdc.gov/hiv.

# Estimated New HIV Infections, 2009, by Transmission Category



#### By Race/Ethnicity

**Blacks** continue to experience the most severe burden of HIV.

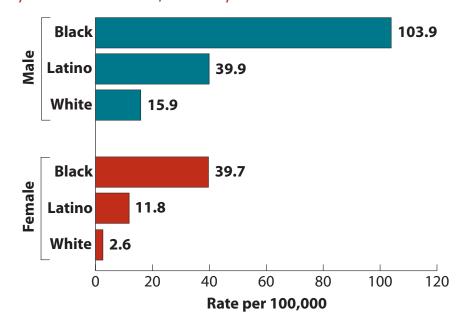
- Blacks represent approximately 14% of the US population, but accounted for an estimated 44% of new HIV infections in 2009.
- At some point in their life, approximately 1 in 16 black men will be diagnosed with HIV infection, as will 1 in 32 black women.
- In 2009, the estimated rate of new HIV infections among black men was six and a half times as high as that of white men, and more than two and a half times as high as that of Latino men and of black women. In the same year, the estimated rate of new HIV infections among black women was 15 times that of white women and over three times that of Latina women.

Latinos are also disproportionately affected by HIV.

- Latinos represented 16% of the population but accounted for 20% of new HIV infections in 2009.
- In 2009, the estimated rate of new HIV infections among Latino men was two and a half times that of white men.

  That same year, the rate of new HIV infections among Latina women was four and a half times that of white women.

### Estimated Rate of New HIV Infections, 2009, by Gender and Race/Ethnicity



#### **Additional Resources:** CDC-INFO 1-800-CDC-INFO (232-4636) cdcinfo@cdc.gov Get answers to questions andlocate HIV testing sites. **CDC HIV Web Site** www.cdc.gov/hiv **Locate an HIV Testing Site** www.hivtest.org **CDC National Prevention** Information Network (NPIN) 1-800-458-5231 www.cdcnpin.org Technical assistance and resources. **AIDSInfo** 1-800-448-0440 www.aidsinfo.nih.gov Treatment and clinical trials. www.aids.gov Comprehensive government HIV resources.